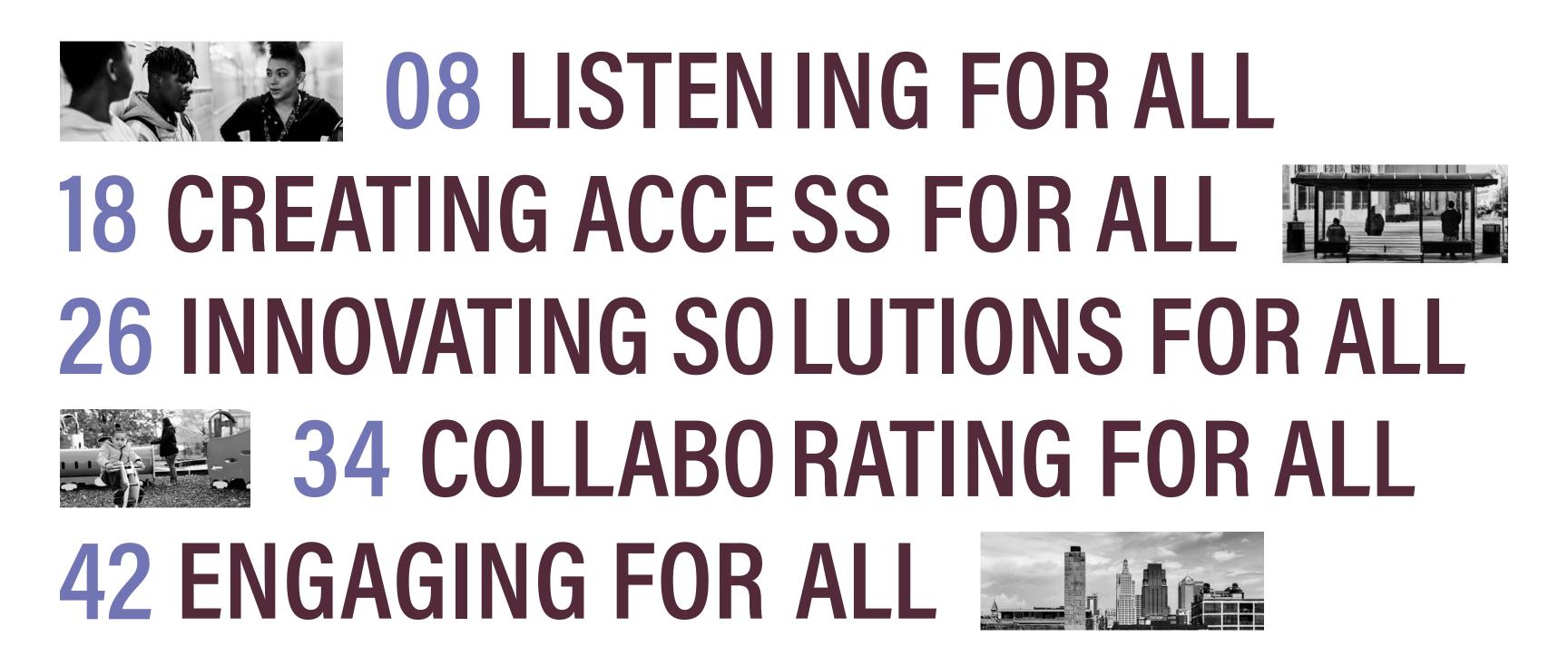
FOR ALL

HALL FAMILY FOUNDATION

2021 ANNUAL REPORT



The Hall Family Foundation dedicates this annual report to the essential workers and our nonprofit partners for the services they have provided to families and individuals in our community. Their work is inspiring, a motivation of the heart, as well as a resolute promise of better things to come, for all.



50 FINANCIALS

02

HALL FAMILY FOUNDATION

FOR ALL

community as a founding value, one which the Hall Family Foundatio continues to reflect and uphold with steadfast commitment.



At our core we subscribe to values that help increase our impact. HUMILITY. We are a piece of a larger puzzle and strive daily to recognize it takes many to achieve our goals. We value each other and our partners and we treat them with kindness and respect. EXCELLENCE. We believe in the importance of high aspirations, continuous improvement, and accountability. We expect this from ourselves, our partners, and in all we do. We know excellence is not exclusive, and perfection is not the goal, but that continuous progress is. COLLABORATION. We believe it is important to work with individuals and groups representing different backgrounds, lived experiences, desires, interests, and challenges to learn and understand diverse perspectives and accomplish goals aligned with our mission and strategy. INNOVATION. We recognize there is more than one way to solve a problem. We value creativity, curiosity, and courage to move closer to solutions. CATALYST. We see our role as developing and proposing ideas, connecting people, leading, and partnering, with the goal of advancing *all*.

The Hall Family Foundation is a private philanthropic organization dedicated to enhancing the quality of human life in the Greater Kansas City area. Initiatives that enrich the entire community, help all people, and promote excellence are considered to be of prime importance. The Foundation acts as both a catalyst and collaborative community partner. It seeks to invest in programs that are innovative and strive to create systemic solutions to community needs.

The mission of the Hall Family Foundation, established in 1943, stems from the original purposes of its founders: Joyce C. Hall; his wife, Elizabeth Ann Hall; and his brother, Rollie B. Hall.

As outlined in the original bylaws, the Hall family intended that the Foundation should promote: the health, welfare and happiness of schoolage children; the advancement and diffusion of knowledge; activities for the improvement of public health; and advancement of social welfare. These objectives were based on a family resolve to help people and enhance quality of life. Seventy-eight years later, their legacy lives on.

Joyce C. Hall was born on August 29, 1891, in David City, Nebraska. He was a plain-spoken individual with a respect for hard work and an unwavering commitment to quality. Mr. Hall came to Kansas City in 1910, and, starting with a shoebox full of cards and a rented YMCA room, began the business that was to become Hallmark Cards, Inc. In 1921, Joyce Hall married Elizabeth Ann Dilday. Together they built a life dedicated to family and community. Together they created the Foundation that nurtures and strengthens the city they loved.

hall family foundation 04

Inspired by Our Vision

For more than seven decades the Hall Family Foundation has remained steadfast to the principles of Joyce and Elizabeth Hall... "dedicated to enhancing the quality of human life for all in the Greater Kansas City area." Our grantmaking this year was reflective of where we have been, where we are, and most exciting of all where we can be!

This year's annual report is dedicated to the essential workers in our community, some of whom you will read about, who have personally sacrificed so much of their time and hearts for the benefit of our community. These individuals and their respective organizations continued to meet community needs despite unprecedented challenges. They have shown progress is possible through their approach to the work in meaningful ways. We have a tremendous amount of respect and admiration for what they do, and we could not achieve our goals without their selfless efforts.

We recognize first and foremost that the needs of our community continue to grow. In addition to a mounting mental and emotional toll, the pandemic has disrupted the educational experiences of students at all levels. Families across our community continue to struggle amid the disruption caused by school closings and limited access to quality and affordable housing and health care. Pandemic stresses weigh heavily on our health care systems and workers, and the compounding impact of poverty is far too real for many in Kansas City. With these growing needs, a collaborative spirit is more important now than ever, accompanied by a relentless effort to ensure all in our community have the resources they need to reach their full potential.

Throughout 2021, a year in which the Foundation's assets surpassed \$1 billion and grants totaled \$37 million, our grantmaking reflected our long-held belief that addressing the needs of our community requires a variety of strategic partnerships. These partnerships resulted in grants supporting longstanding, high-performing organizations, large and small organizations, new-to-us organizations, and innovative and catalytic programs—one of which this report highlights: the Union Station exhibition Auschwitz. Not long ago. Not far away.

We were honored to support this powerful exhibition, which tells the tragic story of the senseless loss of human life and devastating consequences of placing value on some—not all. It reminds us of the importance of confronting the past, valuing differences, and appreciating the experiences and backgrounds of others. We want to be certain that all have an opportunity to thrive, to enrich all of our lives, especially children and young adults, and to appreciate that each of us can have a meaningful impact on our community.

We are committed to pursuing our founders' intent to improve the quality of life in Kansas City for everyone. This renewed commitment comes after a period of reflection and thoughtful conversations with many of you. These conversations underscore our belief that listening with intention will guide us effectively in responding to community needs.

As a foundation, we must deepen our understanding of the community's needs, listen to those closest to the issues, and respond in new ways in order to be more effective. As we center our work on achieving our vision for all, we will strive to understand systemic inequities and institutional racism through conversations with those who have lived experiences and insights. We will seek to provide opportunity for more people to thrive, meet the most urgent needs of today, and create shared value and positive outcomes for all.

We understand that improving life for all requires an interconnected approach. With this in mind, to achieve our vision and to create a greater impact, our future grantmaking will focus on three core impact Onward areas, all working in concert to achieve better outcomes for all. These include: KC Spirit, Prospering Communities, and Growing Minds, which are detailed on our website.

Through our grantmaking we seek to increase the economic opportunities of all, with an intentional focus on communities of color, those not earning a livable wage, and families experiencing poverty. In this way, we aim to help build a community where an improved quality of life is equitable and enjoyable by all. Kansas City's community needs will guide us as we work together to create stronger partnerships with communities, nonprofit partners, and foundation colleagues, in order to increase opportunities for all to succeed.

Each year we strive to approach our work with humility, openness, engaged listening, and patience. These values were closely held by Robert (Bob) Kipp, a former Hall Family Foundation director who passed away at the end of the year. As a City Planner and City Manager of Kansas City, and Chairman of Crown Center, he shaped much of what we observe today throughout the city. Bob had the ability to listen patiently to all points of view and then find common ground, which ultimately led to solutions that were focused on making Kansas City a better community for everyone. He is deeply missed, yet his values, legacy, and impact remain forever.

My colleagues at the Foundation lead with intense purpose to honor donor intent, advance our vision, and address community needs. I am honored to work with this team in relentless pursuit of excellence for all.

There is a lot of work to do, but together we can create an environment in which all Kansas Citians can reach their full potential. As we pursue excellence, we continue to be guided by the wisdom of the Hall family and our board of directors, and remain inspired by the vision of Joyce and Elizabeth Hall. Because of them, we are planted firmly in our commitment to keeping community central to our work—the answers will emerge from the community!

MAYRA AGUIRRE President, Hall Family Foundation

0706 PRESIDENT'S LETTER FOR ALL

LISTENING

FOR



Listening demands intentional respect for the words of others, a willingness to stretch understanding beyond established viewpoints and unintentional preconception.

ALL



Larry Wilkins helps students develop their identity, expantheir perspective, and resolve conflict.

CENTER FOR CONFLICT RESOLUTION

LARRY WILKINS, RESTORATIVE JUSTICE COORDINATOR

With the click of a button a social media-inspired "fight challenge" can become reality. A minor disagreement between teenagers could escalate into physical harm. These outcomes don't need to happen. "Conflict is normal, violence is not," shares Larry Wilkins, Restorative Justice Coordinator. It is the goal of the Center for Conflict Resolution (CCR) and its staff, like Wilkins, to empower individuals with the tools and skills they need to ensure that conflicts do not escalate to violence, and that they are able to reach resolution in a productive manner.

Deeply committed to his work through CCR, Wilkins offers options. He asks questions, the right ones: "What do you need to move forward, to calm down, to walk away?" And then, he listens. He believes answers are usually found inside each individual. "I look for what's below the surface of the argument," Wilkins continues, "recognizing the dynamics of any situation are never straightforward. Decision-making can be impacted by generational violence. Living with stress 24 hours a day, seven days a week impairs good judgement."

Life circumstances must be considered, but can also be reframed. Negative situations do not need to define identity. Wilkins' focus—supported by the mission of CCR—is on redirecting a downward spiral into violence toward other options, better ways to cope.

"When I work with an individual or a group, I serve as a guide, offering perspective, empathy and choice," says Wilkins. In six-week conflict resolution workshops, he helps participants problem-solve responses. Punitive discipline is transformed through a restorative process. Asked about success stories, Wilkins shares a tangible reduction in school suspensions. Reducing school suspensions from ten days to one is a significant, positive outcome, one he attributes to advocacy.

Whether through workshops, one-on-one counseling, mediation between two parties or simply being present in a school setting, the work Wilkins is engaged in is important. It's making a difference. Lives are being reshaped. Lives are being saved.

LISTENING 10



"The only way I'll learn what's needed is to listen.

By listening, I learn." — STANLEY TAYLOR

COMMUNITIES IN SCHOOLS OF MID-AMERICA

STANLEY TAYLOR, STUDENT SUPPORT COORDINATOR

In today's world, families are jumping over hurdles to simply keep up. And while Stanley Taylor agrees the hurdles are high, he also suggests, "Our job is not to lower the bar, but to offer a boost to the other side," which is precisely the gap Communities In Schools of Mid-America seeks to fill through its mission to bring community resources inside public and charter schools where they are accessible, coordinated, and accountable.

Currently the Senior Director of Development, Taylor began his work with Communities In Schools of Mid-America when it was introduced as a pilot program five years ago. "I've been here from the beginning," he proudly reports. At one time his caseload included 65 students. When asked how he could manage so many, he responded that he knew each of them well. "It was my duty," he says.

Taylor remembers walking through the hall one day and noticing a student with a ripped shirt. Knowing this was not normal, he pulled the student aside, asked some questions, listened, learned more about the situation, and determined to resolve it. He did so, and in doing so ensured that the student was able to walk the halls with confidence.

At another school, many families shared they did not have adequate access to food. Hearing this need, Communities In Schools of Mid-America reached out to the community. The community stepped up and made emergency funding donations to address this problem. Taylor remembers meeting families at the grocers, distributing these emergency funds for food, and then letting them do their own shopping. "I didn't know what they wanted on their dinner table, they did," he shares. "I just gave them the means to provide a meal."

By resolving problems such as a lack of food or clothing, paying attention and listening for the need instead of making assumptions, Communities In Schools of Mid-America is addressing hurdles beyond the classroom, allowing education to happen within.

LISTENING 12



Food, clothing, and adequate hygiene items are essential out-of-school components of in-school success.

ISTENING 14

Mobile markets are critical to reaching communities where they are.

UNIVERSITY HEALTH KANSAS CITY

HAYAT ABDULLAHI, SR. DIRECTOR, COMMUNITY HEALTH STRATEGIES & INNOVATION

In February 2020, Hayat Abdullahi realized reports about a virus winding its way across the globe could be significant. She first talked with Justin Moss, Data Integrity Specialist, who agreed, "something was going on." The team at University Health Kansas City, tasked with developing community health strategies, next engaged over a weekend, and a plan to reach the community was structured—one with listening and trust at its core.

When COVID-19 hit Kansas City, they were ready to confront it, not by ramping up in-hospital resources, but by stepping outside the hospital's walls. An already successful Mobile Market became a food distribution site; relationships with faith leaders were tapped to serve as encouraging communicators; phone calls were made to lists of thousands; testing sites were staffed.

would not have been possible if a community-focused framework had not already been established. As the helped to save Kansas City lives.

Pandemic continued in Kansas City and disproportionately impacted many of the communities served by the team, they did more than just hand out brochures and COVID-19 fact sheets, they asked questions. What do you know? What do you fear? How can we help? Abdullahi listened for confusion and hesitancy. Instead of discounting misinformation, she addressed and discussed it. Listening built trust.

"Health disparities in our community existed long before COVID-19," continues Abdullahi. "We were able to achieve the success we did for the simple reason we had already learned to listen."

Accessible programs and collaborative partnerships are the core of University Health's community health strategy. "Being on the ground, listening at a grassroots level, allowed us to have an immediate influence, impacting thousands," Abdullahi concludes. Abdullahi is quick to explain their rapid response Though medical response was critical, recognizing that trust is the foundation of community health

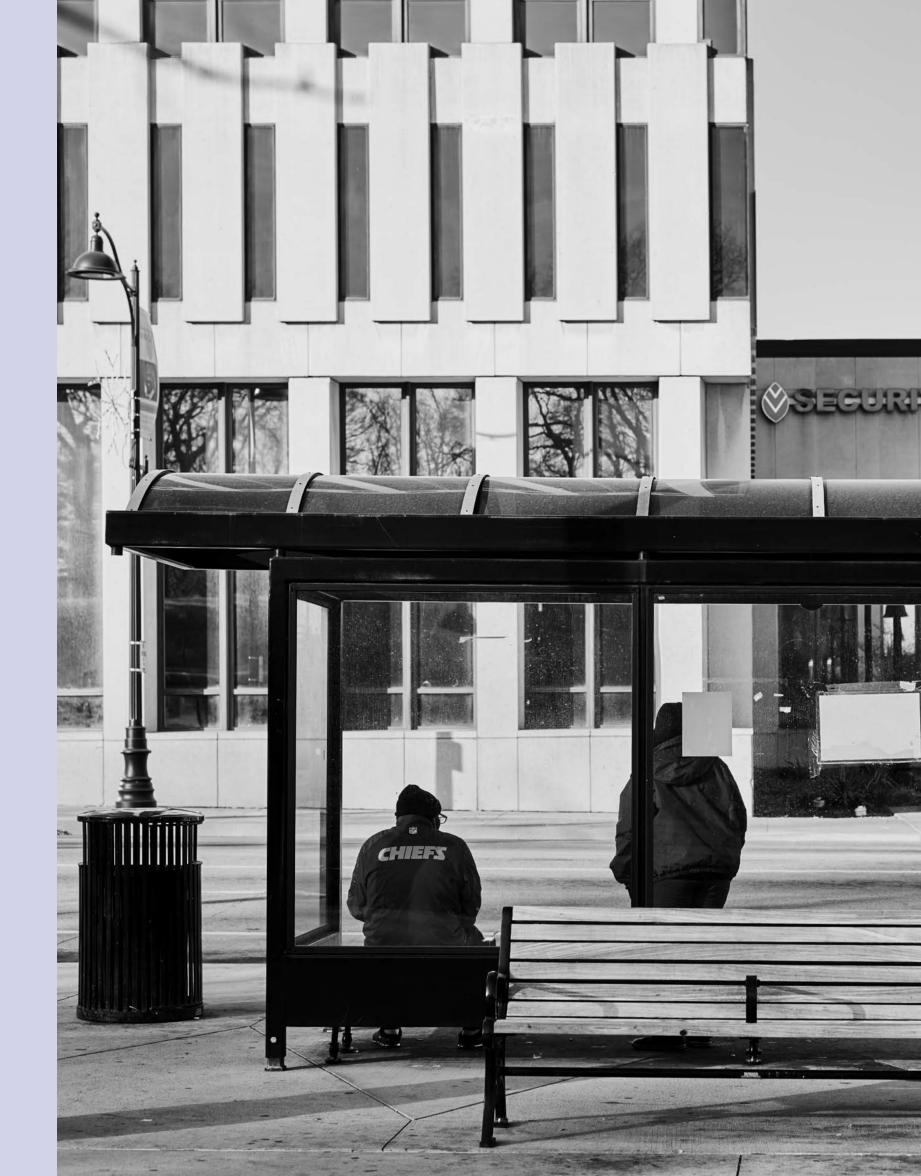




17 16 LISTENING FOR ALL

5 6 1 ESTERNIS SERVICE SERVI

Designing programs and resources that are adaptable to meet the community's needs increases access and equity for all.



GUADALUPE TREDWAY, COMMUNITY HEALTH WORKER SUPERVISOR PIERCE PULLIAM, COMMUNITY HEALTH WORKER

Pierce Pulliam and Guadalupe Tredway's work with the Community Health Council takes them to many places throughout Wyandotte County with the goal of enhancing health and access to health care services for residents, especially for vulnerable and marginalized populations. "When we're able to provide a needed ride to a health screening, it's hard to describe the sense of satisfaction we feel," exonerated with all shares Tredway. That satisfaction, she continues, was possible, yet not as powerful, when their work he had nowhere to he was able to part of the sense of satisfaction.

Now that they're both back, working in person, man's efforts, he remeeting Wyandotte County residents where they are, they realize just how important that work is.

Pulliam and Tredway educate. Their goal is to help both Pulliam and people make an informed decision by directing day work had to a the mistrustful to those they might listen to. "We gain trust by building relationships," Tredway always be able to clarifies. "I take baby steps every day to better help is delivered.

understand. When I do, I can provide better access to those in need."

Pulliam is equally committed. He tells the story of a gentleman experiencing homelessness who walked through their doors, in tears. He had been incarcerated for seven months and was eventually exonerated with all charges dropped. Yet, during the time he was in jail, he lost everything; once released, he had nowhere to go. Pulliam shares with pride how he was able to partner with the gentleman to help him access various resources, and how through the man's efforts, he now has an apartment, is working to find a job, and has pulled his life back together.

Both Pulliam and Tredway recognize their day-to-day work had to adapt during the Pandemic. Yet, they also recognize that—by being adaptable—they'll always be able to help, no matter how or where that help is delivered.



The primary goal of both Pierce Pullman and Guadalupe Tredway is to become a trusted member of the community.



CREATING ACCESS 20

"I want to provide more of what our neighborhoods need—access to healthy food, an understanding of good nutrition, and opportunities for jobs." — SHANITA MCAFEE-BRYANT

The love of her grandfather inspired Shanita McAfee-Bryant's love of food and its preparation.



THE PROSPECT URBAN EATERY

SHANITA MCAFEE-BRYANT, FOUNDER

Shanita McAfee-Bryant is passionate about food. She's a recognized and accomplished chef, but her relationship to food isn't solely focused on produce, protein, and a well-equipped kitchen. Over the years, she has reframed her perspective to explore the relationship between food, community access, and equity. "We need to shift the way we talk about food," shares McAfee-Bryant, founder of The Prospect Urban Eatery, a social enterprise empowering individuals and communities through food-based solutions by building culinary skills, creating employment opportunities, and developing nutrition education programming.

"For too long the hungry have had to make do with whatever's available," she continues. At The Prospect, McAfee-Bryant is tapping into her skills as a chef, her belief that a well-prepared and served meal should equate to nutrition, and that nutrition is not always understood, especially for underserved populations unaccustomed to grocery stores filled with fresh produce.

McAfee-Bryant's journey to her bold, new community eatery began with her grandfather—also in the food-service industry—who instilled a love of cooking with fresh ingredients, followed by serving the meal with dignity. The concept for The Prospect was first conceived in Seattle and has since expanded into 110 communities around the country. McAfee-Bryant describes her venture as a social enterprise grounded in advocacy and focused on breaking down barriers to food access. "I firmly believe I'm part of something important, something that will change lives for the better," explains McAfee-Bryant. The Prospect's programs are a concrete example of helping change lives through education, employment, and access to healthy food.

"The reality is," she continues, "some Kansas City families have lived on processed food alone for two generations. That needs to stop." Fortunately, The Prospect is prepared, committed, and more than capable of taking on the task.

CREATING ACCESS 22

METROPOLITAN COMMUNITY COLLEGE

SERINA SCHANK, ENGINEERING TECHNOLOGY STUDENT MARCUS MILLION, ENGINEERING TECHNOLOGY PROFESSOR

Kansas City serves as headquarters to some of the country's most prestigious engineering, technology, and construction firms. Fortunately, an equally impressive educational resource—Metropolitan Community College (MCC)—is educating the jobready workforce they demand.

When Serina Schank, currently an MCC student, was considering options for pursuing a degree in Computer Aided Design, considerations included
In the fall of 2021, MCC officially introduced a accessibility to campus, financial support, safety, quality professors and a path to job opportunities. "MCC checked all the boxes," she confirms. "It was, and is, the right fit." In fact, though a year away from graduation, she has already been offered, and accepted, a job.

One of her professors, Marcus Million, shares that his job is to make sure those boxes she checked get filled. "We provide what students like Serina require—a learning environment that reflects the workplace

we're preparing them to enter." One component of MCC's success in job placement prior to graduation is their commitment to hiring professionals such as Million, who teach from experience. They've done or are doing—the work themselves. Assignments are structured around the specific skill-sets students require for careers they're pursuing—drafters, designers and engineering technicians.

new facility that includes classrooms and labs, a maker space, a 3-D printing lab, and an Innovation Lab. The building was built for students to use and the community to share. Tomorrow's workforce will demand nimble, innovative talent. Schank and her classmates will be ready. They'll be skilled, experienced and workforce-ready for whatever challenges come their way. And, thanks to Metropolitan Community College, the majority of these talented professionals will be staying right here in Kansas City.





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INNOVATING SOLUTIONS



FOR ALL

Solutions to ongoing challenges are frequently found outside traditional answers and thinking. When innovative solutions are adopted, they are often the most long-lasting and life-changing.

CHRISTINA OJEDA, CO-TEACHER

Christina Ojeda's pride in her Latino heritage is deep, reflecting a strong sense of identity. She is equally proud of her work celebrating and supporting this heritage as a co-teacher at El Centro Academy for of an empowered Latino community. El Centro everything we did." Academy embraces both English and Spanish, helping children to learn and be proud of their home language, while also preparing them for English learning environments.

Though she did not grow up in a Spanish-speaking household, Ojeda teaches within a bilingual learning environment—the foundation of El Centro's approach. "A Spanish-speaking teacher will first present the lesson, followed by the same lesson from an English-speaking teacher," Ojeda explains.

While schooling continued during the Pandemic, innovation in classroom management became essential. "We had to evolve our approach to teaching,

restructuring how the classroom actually worked," Ojeda continues. "Yet, even though we were more deliberate in keeping our kids safe, we maintained focus on our dual-language approach to teaching Children, one of Kansas City's leading champions as well as sustaining the integration of culture into

> In addition to innovation in the classroom, a creative approach to program delivery became essential as the Pandemic shut down access to other services. Programs supporting advocacy, community health, and economic empowerment provided lifelines for those who felt isolated or disenfranchised.

> Ojeda loves her job. She loves the fact that her own two sons are being educated and supported within El Centro Academy classrooms. She loves the sense of family with interwoven languages wrapping around students. Family is in fact the heartbeat of El Centro family committed to community, nurtured in tradition, and uplifted by a heritage celebrated every day.







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"I see myself in the children I work with. Recognizing and encouraging their potential is why I'm here." — XIMENA PECINA



NORTHEAST COMMUNITY CENTER

XIMENA PECINA, FAMILY & STUDENT ADVOCATE

The Northeast Community Center is a hub for connection—between diverse languages, disparate cultures, senior citizens, youngsters, newly-arrived immigrants and long-time neighbors who immigrated years ago. Between them all is Ximena Pecina, Family and Student Advocate. "I consider myself a bridge to a larger pool of resources," she explains. Her ability to speak both Spanish and English helps. Yet, it's her compassion coupled with a readiness to see herself in others that connects the community together.

One of the Center's anchoring programs is the *Harmony Project*, an innovative introduction of music into the lives of underserved students. An extension of the project, *Path to College*, was introduced to support students with essay and resume writing, scholarship applications, and mentorship opportunities. "We help ease the academic and social transition from high school to college by connecting students to the futures they deserve," explains Pecina, "assistance that will help assure our seniors [in high school] reach their full potential."

She continues by remembering a young woman who had been with the *Path to College* program since 6th

grade, playing cello as she studied her way through school. The student had dreams of being a nurse, and her application was accepted in a nursing program. Yet, due to COVID-19 and other life complications, this first-generation college-bound senior, "hit a rough spot," shares Pecina. "She didn't know how to navigate moving forward. In fact, she was ready to give up." Thanks to the student's years of involvement in the Path to College program, Pecina knew her and her aspirations, and immediately took notice. She met with the student and her mother; they talked through fears, walked through navigation tools, and reached agreedupon solutions. The young woman persisted with her plans, and a future nurse gained the confidence to take her next step.

Shortly after all forms were signed and applications accepted, the student's mother brought Pecina a chocolate cello, one she had made herself. "She told me, through tears, I'd changed the life of her daughter, who now glowed." Ximena's memory of the moment is fond. "We all have ways to connect," she concludes. "All we need to do is look for and find them."

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THE GROOMING PROJECT

CHRISTINA LOUGH, STUDENT TRAINEE

The global Pandemic took most everything away from Christina Lough—her job, her home, her stability. A year after loss, Kansas City's The Grooming Project gave it back.

Grooming Project and, once accepted, realized it was a lifeline. As one of five students finishing their last weeks of training, Lough is looking forward to her next steps, a secure home for her two children supported Better includes—in addition to grooming skills with a full-time job as a professional dog groomer. "I love this work," she shares. "It's therapy." She went on support, life skills courses, and medical services. to explain that working with animals is widely recwith Post Traumatic Stress Disorder and other physical and mental conditions. At The Grooming Project, dogs are the ones doing the calming.

Help is available at The Grooming Project for those experiencing homelessness, those struggling

with substance use, those with justice system involvement, or those mired in a maze of insecurity, seeking a way out. One of Lough's classmates previously spent hours each day on a bus. Her destination was a job that paid \$8.00 an hour, "all just "I was lucky," shares Lough. She was referred to The to feed her daughter," she shares. "Here we have a chance for something better, something we can control ourselves."

parenting and budgeting classes, mental health

ognized for positive therapeutic outcomes for those Lough now has a home, concrete job possibilities, and dreams for the future. Life looks brighter, more secure. Lough looks happy. She's confident and ready to move forward from a past that almost pulled her down, but—thanks to her own hard work and the lifeline of The Grooming Project—





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An engaged, collaborative community pulling together in pursuit of community well-being leads to more tangible, positive, long-term results and outcomes.







MORNINGSTAR'S DEVELOPMENT COMPANY, INC.

ELLIS MILES, COMMUNITY VOLUNTEER

Throughout its more than 100 year presence in Kansas City, Morning Star Missionary Baptist Church has established deep roots and connections to community members. To this day, teamwork, continue to be embedded in the daily heartbeat of Morningstar's Development Company, Inc., the church and its community building, all sharing the corner of 27th Street and Prospect.

On Mondays and Wednesdays, the parking lot of Morning Star is packed with cars waiting for bags of food to be loaded into backseats. When support was needed to distribute COVID-19 vaccines, the Governor of Missouri asked Morning Star to step up. They did, and lines wound around the block. "It's something to see," says Ellis Miles, Community Volunteer and brother of the church's founder, Pastor John M. Miles.

When Miles retired from a life-long job at Yellow Freight, he expected to take some time off. He took a month. His days now are now spent serving the community he calls home, a retirement he partnership, relationship-building, and collaboration didn't expect, yet seemed destined to live. Miles tells the story of delivering food to a mother and four children who-though they stopped by the distribution site—didn't have a car to carry the food home. Miles offered to deliver. When he arrived at the house, he carried the bags inside and asked if he should take them to the kitchen. The mother gratefully accepted. Her kids were sitting wide-eyed on the couch. The kitchen cupboards were empty; the refrigerator held a bottle of water. Miles returned with another load the next week and brought candy for the kids. Miles says it best, "When we're asked to help, we do. When a need comes up, we try to fill it." And sometimes filling that need brings a tear to Miles' eye.

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COLLABORATING

"Before a better life can be built, basic needs financial stability and self-sufficiency—must be met." — MARCY GOMEZ-YANEZ





COMMUNITY SERVICES LEAGUE

MARCY GOMEZ-YANEZ, EMERGENCY RENTAL ASSISTANCE PROGRAM CASE MANAGER

Sometimes all it takes for life to get back on track after derailment is a bunk bed or a car battery, along with the willingness to listen, respond, and provide support to help reconnect the pieces that make life work. Through her work as a case manager for Community Services League (CSL), Marcy Gomez-Yanez found funding for both the battery and the bed, along with the security of a financial cushion to fall back on. CSL focuses on providing immediate relief to those in need, assessing their situations, and providing solutions that lead to economic stability.

"Often times," Gomez-Yanez explains, "a few extra months of financial security makes all the difference." Her work helping coordinate the oftendaunting task of a rental-assistance application process eases the anxiety of families struggling through illness or forced to make difficult decisions when a day care closes or a paycheck disappears. everyone, yet am grateful I can reach those I can."

She works with both Spanish- and English-speaking families. "Collaboration is essential," Gomez-Yanez continues. "If I'm not willing to weave a family's need with the requirements of a closely controlled process, I'm not doing my job."

Her help provides dignity and a sense of safety when life itself feels like a threat. "Breathing room," says Gomez-Yanez. "Sometimes that's all a family needs to get back to a rhythm of life that works."

She relates the story of a mother with two kids who struggled through the Pandemic and, due to a job loss, couldn't pay seven months of back rent. Gomez-Yanez asked the right questions. She worked with the landlord, and she found funds for the family to stay in their home. "There is so much need after COVID," Gomez-Yanez reflects. "I want my work to reach

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KEVIN THOMPSON, ATTORNEY

As a housing attorney, Kevin Thompson dedicates his days to representing the largely unrepresented—giving them a voice, helping them navigate the legal system, and working to keep them in their homes. Many of the cases Kansas Legal Services currently represents are Pandemic-related. Loss of a job or onset of illness can topple already frayed finances into a tumble. Thompson stays busy. His days are full of returning calls, working through the discovery process, and determining which cases he has the capacity to represent.

"As I'm making determinations, I try to establish which cases reflect glaring injustice," Thompson explains. "Sometimes," he continues, "the only thing I can do is counsel a family on being prepared for an eviction that is all but inevitable." But it's the other times, times that Thompson can help a family stay in their home, that truly make a difference.

Though most of Thompson's caseload consists of evictions due to falling behind on rent payments,

he also helps facilitate communication and collaboration between landlords and tenants. Thompson tells about a single mom who was temporarily out of work due to COVID-19-related layoffs at her job. She fell behind on her rent and received a 30-day notice to leave from her landlord. Not knowing where to turn, the mother reached out to Kansas Legal Services toward the end of the 30 days, as the landlord was preparing to start the eviction process. Thompson advocated to the landlord to give the family additional time while he helped them connect to a local social service agency for rental assistance. The landlord agreed, and the family received assistance with their rental arrears, current rent, and next month's rent.

"I'm proud to be part of an organization willing to help the underdog, a vulnerable population facing one of the most devastating situations one can face, eviction," Thompson reflects. "Doing my small part to help... it feels good."



collaborating 40

Conversations of substance and depth require a deeper level of engagement, a commitment to amplifying narratives that need telling and topics that compel investigation.



ENGAGING

FOR ALL

"I encourage those I interview to speak of complex circumstances. They're conversations not easy to have, yet important to share." — MICHAEL PRICE



Michael Price seeks to shine the spotlight on comsignificant life-stories.



THE HIDDEN PANDEMIC, KCPT

MICHAEL PRICE, PRODUCER

Filmmaker Michael Price began his investigative work on the ravages of mental health with the objective of pulling back the curtain on a human condition too often stigmatized. Instead of being openly discussed, mental health struggles are whispered, or—as is commonly the case—hidden completely.

As he began pulling the film's production together, a global pandemic was creeping in from the coasts. When it arrived in the heartland, Kansas City—as did much of the nation—shut its doors. Instead of elevating and exposing the topic as the crisis it is, any discussion of mental health struggles disappeared. The condition didn't go away, it hid. Price, as did many, learned to pivot, to engage within a new set of circumstances.

Price first became empathetic to mental health struggles after spending time embedded with British

troops in Afghanistan. Though he did not suffer himself, he experienced firsthand the consequences of Post-Traumatic Stress Disorder. "The films I produce," he shares, "evolve over time, weaving together as a story emerges." *The Hidden Pandemic* engages in honest conversations with local Kansas City-area citizens navigating mental health struggles, their families, and their health care professionals. This film shines a light on the impact of mental health conditions on people across all walks of life, from a farmer in central Kansas to a fire chief to a college student.

Price's work evolves from a clear set of principles. "We need to give voice to those who are suffering or have been hushed into silence," he says. Price hopes his work will help lift the curtain and bring to light mental health struggles and conversations. Even if his work can offer a "tiny nudge" in this direction, he'll consider it work well done.

45 FOR ALL

AMERICAN PUBLIC SQUARE

DENESHA SNELL, PROGRAM DIRECTOR

American Public Square programming at William Jewell College embraces the belief that polarizing must be agreed upon by all participants. topics can be teased apart through civil discourse. Denesha Snell, Program Director, spends her days ensuring this positive, proactive principle is shared with an audience. Concepts such as climate change; local, regional and national politics; racial equity and how to frame it are weighty issues. They're often viewed through disparate lenses. "And that disparity," shares Snell, "can be an opportunity to explore the thought processes that produced them."

She explains her work as helping facilitate the exploration. "We don't have to agree, to see each other as human," she continues. "It's not always easy, yet when we bring our individual lived experiences to a shared dialog, an absolute belief in one point of view can often—for a while—be suspended."

When she is producing an event to feature a controversial conversation, she also produces a set of guidelines to ensure discussion is substantive,

respectful, and based on facts. These "civility tools"

In addition to signature programs offered four times a year, Snell produces bi-monthly podcasts and facilitates informal evening gatherings featuring recognized thought-leaders. She has also developed a student-focused programming stream helping the younger generation build capacity to function with—and help encourage—a civil democracy. "I love working with this younger generation," shares Snell. "Their engagement is some of the most encouraging."

"Though politics too often drive the news cycle," concludes Snell, "a political lens is not as important to these young thinkers. They seek out discussion around global issues of right versus wrong based on fact versus opinion." Their perspective-encouraged by Snell's insight and support—is certainly something to think about, no matter what platform generates the thinking.

"Celebrating curiosity while encouraging differing points of view creates a platform to look at the world with fresh perspective." — DENESHA SNELL





The exhibit recognized that a factual presentation required empathy as its foundation.



Luis Ferreiro felt a deep responsibility to tell the story with heart.



UNION STATION: AUSCHWITZ. NOT LONG AGO. NOT FAR AWAY.

LUIS FERREIRO, DIRECTOR OF MUSEALIA, PRODUCER

The story of Auschwitz is a story of pain. It is a difficult story to tell, but one that needs to be heard. "The entire evolution of Auschwitz. Not long ago. Not far away. was guided by a vision," says Luis Ferreiro. "It was powerful, purpose-driven, and deeply meaningful." He recounts traveling through Spain on a bus, reading Viktor Frankl's A Man's Search for Meaning. "I was immediately struck by the way Frankl refused to tell his story through a victim's perspective," he continues. "Frankl spoke of facts. His voice was authentic. I determined that if he—living through the Holocaust—could be authentic in writing his story, so could I in sharing it."

After listening to a two-minute overview of the still-to-be-developed concept, George Guastello, Union Station's President and CEO, expressed this was an important exhibition to bring to Kansas City; he wanted to engage the community in a story that needed to be told. "Our connection was immediate,"

continues Ferreiro. "We spoke the same language, a language of the heart."

Ferreiro collaborated with partners throughout the world and, a year after presenting the overview, blueprints of the final exhibition were ready. Historical knowledge had been accessed, original artifacts located, loans negotiated and approved. And then, a global pandemic. Union Station, rather than cancelling this important exhibition, decided to wait until they could show it safely. Ferreiro shares, "They believed, as did I, the journey we started would continue. We just didn't know when."

When the exhibition did open, it was the most comprehensive Auschwitz exhibition ever shown in North America. Ferreiro's determination to tell the story of Auschwitz became a journey engaging thousands of people around the world to remember what happens when humans fail to see the dignity in each other. Ferreiro hopes that by sharing this history, it will never happen again.

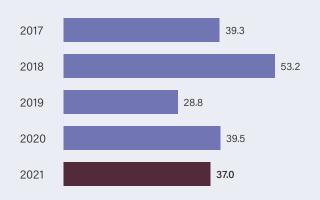
ENGAGING 48

Financials

2021 Grants –

CONTRIBUTIONS PAID

In Millions of Dollars for the Years 2017–2021*



ASSETS

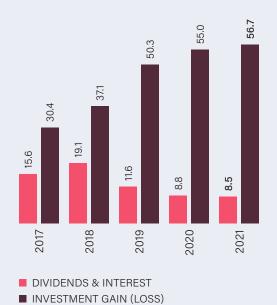
In Millions of Dollars for the Years 2017–2021*



■ ALTERNATIVE STRATEGIES: 48.4%

INCOME

In Millions of Dollars for the Years 2017–2021*



*2020 going forward does not include K-1 income and expenses from partnership holdings.

EXPENSES

In Millions of Dollars for the Years 2017–2021*



**2020 going forward does not include K-1 income and expenses from partnership holdings. The expenses graph includes cash operating expenses and excludes taxes. Charitable-related expenses are those incurred in carrying out the Foundation's exempt function. Investment expenses are those incurred in the management of the Foundation's investment portfolio.

ORGANIZATION PROJECT TITLE	GRANT AMOUNT	PAID AMOUNT
AFTER THE HARVEST		
Truckloads Program	\$25,000	\$25,000
ALIGNED	450.000	450.000
Today For Tomorrow Road Show 2022	\$50,000	\$50,000
AMERICAN JAZZ MUSEUM Collections Preservation and KC Jazz Incubator	\$50,000	\$50,000
AMERICAN PUBLIC SQUARE, INC. Live & Virtual Programming	\$50,000	\$50,000
AMETHYST PLACE		
Program Support	\$30,000	\$30,000
ANDREW DRUMM INSTITUTE Compass Program	\$50,000	\$50,000
ART AS MENTORSHIP	\$10,000	\$10,000
Program Support	\$10,000	\$10,000
ASSISTANCE LEAGUE OF KANSAS CITY COVID-19 Response and Recovery	\$25,000	\$25,000
AVENUE OF LIFE, INC. Impact KCK	\$175,000	\$175,000
BIG BROTHERS BIG SISTERS OF GREATER KANSAS CITY Program Support	\$300,000	\$200,000
BIONEXUS KC		
Program Support	\$300,000	\$150,000
BOYS & GIRLS CLUBS OF GREATER KANSAS CITY		
Program Support	\$500,000	\$500,000
Legacy Campaign	\$500,000	\$250,000
BOYS GROW CORP Program Expansion	\$60,000	\$60,000
CAMP FIRE USA - HEARTLAND COUNCIL		
COVID-19 Response and Recovery	\$50,000	\$50,000
CATHOLIC CHARITIES OF NORTHEAST KANSAS		
Supporting Service Expansion	\$100,000	\$100,000
COVID-19 Response and Recovery	\$350,000	\$350,000
CENTER FOR CONFLICT RESOLUTION Landlord/Tenant Mediation & School Restorative Justice	\$68,640	\$68,640
CHARLOTTE STREET FOUNDATION Program Support	\$75,000	\$75,000
CHILD ABUSE PREVENTION ASSOCIATION Clinical Program Support	\$100,000	\$100,000
CHILDREN'S MERCY HOSPITAL Children's Research Institute (2017-2026)	\$68,855,000	\$8,000,000
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CHES - CREDIT & HOMEOWNERSHIP EMPOWERMENT SERVICES Advanced Asset Building/Housing Focused CDFI Launch	\$175,000	\$175,000

2021 Grants –

ORGANIZATION PROJECT TITLE	GRANT AMOUNT	PAID AMOUNT
CHWC, INC COMMUNITY HOUSING OF WYANDOTTE COUNTY COVID-19 Housing Stability	\$50,000	\$50,000
CITY YEAR KANSAS CITY	Ψ30,000	Ψ20,000
Program Support	\$750,000	\$200,000
COMMUNITIES IN SCHOOL OF MID-AMERICA Kansas City Metro Programming	\$200,000	\$100,000
COMMUNITY CAPITAL FUND		
The Prospect Urban Eatery Program Support/Neighborhood Rising	\$30,000 \$150,000	\$15,000 \$150,000
COMMUNITY HEALTH COUNCIL OF WYANDOTTE COUNTY		
COVID-19 Response and Recovery	\$100,000	\$100,000
COMMUNITY LINC	450.000	450.000
COVID-19 Response and Recovery	\$50,000	\$50,000
COMMUNITY SERVICES LEAGUE COVID-19 Response and Recovery	\$400,000	\$400,000
COVID-19 Housing Stability	\$100,000	\$100,000
CRISTO REY KANSAS CITY HIGH SCHOOL Learning Loss - Three Tiered Plan	\$92,717	\$92,717
CROSS-LINES COMMUNITY OUTREACH		
COVID-19 Housing Stability	\$50,000	\$50,000
COVID-19 Response and Recovery	\$75,000	\$75,000
DOTTE LOCAL GROCER, INC. COVID-19 Response and Recovery	\$50,000	\$25,000
EISENHOWER FOUNDATION		
Eisenhower Museum Renovations	\$2,500,000	\$500,000
EL CENTRO, INC.	¢100 000	¢100 000
COVID-19 Response and Recovery Academy for Children	\$100,000 \$459,500	\$100,000 \$291,250
EPEC THE GROOMING PROJECT		
Program Support	\$50,000	\$50,000
Capital Campaign	\$750,000	\$750,000
FIRST CALL	¢50,000	\$50,000
COVID-19 Response and Recovery	\$50,000	\$50,000
FOOD EQUALITY INITIATIVE Program Enhancement Grant	\$75,000	\$75,000
FRONTIER SCHOOLS	,	. ,
Targeted Interventions and Tutoring	\$50,000	\$50,000
GIVING THE BASICS INC		
Program Support	\$50,000	\$50,000
GORDON PARKS ELEMENTARY SCHOOL	405.000	#25.00°
COVID-19 Response and Recovery	\$25,000	\$25,000

ORGANIZATION PROJECT TITLE	GRANT AMOUNT	PAID AMOUNT
GRANDVIEW ASSISTANCE PROGRAM		
Program Support COVID-19 Housing Stability	\$20,000 \$50,000	\$20,000 \$50,000
	\$30,000	\$30,000
GREATER KANSAS CITY COMMUNITY FOUNDATION COVID-19 Rapid Response & Recovery Fund	\$1,500,000	\$1,500,000
GREATER KANSAS CITY LOCAL INITIATIVES SUPPORT CORPORATION	. , ,	. , ,
Program Support	\$550,000	\$550,000
GUADALUPE CENTERS, INC.		
Family Support	\$50,000	\$50,000
COVID-19 Response and Recovery	\$100,000	\$100,000
HABITAT FOR HUMANITY OF KANSAS CITY Capital Campaign	\$500,000	\$500,000
HEARTLAND CENTER FOR JOBS AND FREEDOM, INC.	Ψ200,000	φ200,000
Eviction Defense Program	\$25,000	\$25,000
HEARTLAND MEN'S CHORUS		
Season 33 (2018-2019) and Season 34 (2019-2020)	\$45,000	\$10,000
HILLCREST TRANSITIONAL HOUSING		
Reconstruction of Housing	\$100,000	\$100,000
HISPANIC DEVELOPMENT FUND		
Family College Prep Program	\$510,000	\$170,000
HOPE FAITH MINISTRIES	#25.000	d25.000
COVID-19 Response and Recovery	\$35,000	\$35,000
HOPE HOUSE, INC. COVID-19 Housing Stability	\$50,000	\$50,000
IFF	φ50,000	Ψ30,000
IFF Early Education Landscape Study	\$50,000	\$50,000
INSTRUCTION PARTNERS		
Gladstone Elementary	\$75,000	\$75,000
IVANHOE NEIGHBORHOOD COUNCIL		
COVID-19 Response and Recovery	\$40,000	\$40,000
Housing Feasibilty Study	\$40,000	\$20,000
JACKSON COUNTY CASA Space to Thrive Campaign	\$400,000	\$400,000
	\$400,000	\$400,000
JEWISH FAMILY SERVICES OF GREATER KANSAS CITY KesherKC Capacity Building Grant	\$100,000	\$100,000
JEWISH VOCATIONAL SERVICES OF KANSAS CITY	ψ10 0,0 0 0	\$100,000
Resettlement Assistance to Afghan Refugees	\$75,000	\$75,000
JOURNEY TO NEW LIFE		
Emergency Assistance Rental Program	\$25,000	\$25,000
Peace House Launch	\$50,000	\$15,000
JUNIOR ACHIEVEMENT OF GREATER KANSAS CITY	d=00.000	d1E0 000
Capital Campaign	\$500,000	\$150,000

2021 Grants –

ORGANIZATION PROJECT TITLE	GRANT AMOUNT	PAID AMOUNT
KANBE'S MARKETS Program Expansion	\$246,150	\$246,150
KANSAS CITY BALLET	\$240,130	φ2+0,130
Production, ROAD and KCBII Support	\$380,000	\$85,000
KANSAS CITY DESIGN CENTER Program Support	\$50,000	\$50,000
KANSAS CITY HEALTHY KIDS USDA Grant Match Support	\$25,000	\$12,500
KANSAS CITY MUSEUM FOUNDATION INC Interactive Display	\$500,000	\$500,000
KANSAS CITY PUBLIC LIBRARY COVID-19 Response and Recovery	\$50,000	\$50,000
KANSAS CITY PUBLIC TELEVISION The Hidden Pandemic Project	\$25,000	\$25,000
KANSAS CITY REPERTORY THEATRE, INC. Audience Development	\$750,000	\$250,000
KANSAS CITY TEACHER RESIDENCY KCTR 2024 Expanding Impact Project	\$850,000	\$425,000
KANSAS CITY YOUNG AUDIENCES Program Support	\$50,000	\$50,000
KANSAS LEGAL SERVICES, INC. Eviction Support	\$64,500	\$64,500
KANSAS STATE COLLEGE ADVISING CORPS Student College Advising	\$100,000	\$100,000
KANSAS UNIVERSITY ENDOWMENT ASSOCIATION		
Endowed Professorship in Breast Cancer Prevention and Survivorship	\$2,000,000	\$1,500,000
Applied Humanities Program Hall Center Initiatives 2020-2022, Visiting Scholars and Doctoral Fellowships	\$57,000 \$565,000	\$57,000 \$247,500
KC CARE HEALTH CENTER Advancing a Healthy KC Campaign	\$500,000	\$500,000
KVC HEALTH SYSTEMS Head To Toe Campaign	\$360,000	\$360,000
LAUNCHCODE New Coding Program for Women	\$50,000	\$25,000
LEAD TO READ		
COVID-19 Response and Recovery	\$26,000	\$26,000
LITERACY LAB Program Support	\$100,000	\$100,000
MATTIE RHODES COUNSELING & ART CENTER COVID-19 Response and Recovery	\$50,000	\$50,000
MESNER PUPPET THEATER Puppets in Education	\$25,000	\$25,000

ORGANIZATION PROJECT TITLE	GRANT AMOUNT	PAID AMOUNT
METROPOLITAN COMMUNITY COLLEGE FOUNDATION		
ATSI & ETEC Facilities	\$1,500,000	\$1,500,000
METROPOLITAN LUTHERAN MINISTRY		
Supportive Services at Eileen's Place	\$300,000	\$200,000
COVID-19 Housing Stability	\$100,000	\$100,000
MID AMERICA ASSISTANCE COALITION		
LIHEAP Support	\$50,000	\$50,000
MID-AMERICA REGIONAL COUNCIL		
Regional Housing Project	\$150,000	\$150,000
Double Up Fresh Produce Program 2021-2023	\$400,000	\$200,000
MID-AMERICA REGIONAL COUNCIL COMMUNITY SERVICES CORPORATION		
KC Health Collaborative	\$100,000	\$100,000
MINDDRIVE		
Capacity Building Funds	\$25,000	\$25,000
MISSOURI CHARTER PUBLIC SCHOOL ASSOCIATION		
Strategic Improvement Initiatives	\$75,000	\$75,000
MORNINGSTAR'S DEVELOPMENT COMPANY, INC.		
COVID-19 Response and Recovery	\$35,000	\$35,000
MRIGLOBAL		
Capital Support	\$5,350,000	\$2,450,000
NATIONAL MUSEUM OF TOYS/MINIATURES		
Campaign Projects	\$200,000	\$200,000
NATIONAL WORLD WAR I MUSEUM AND MEMORIAL		
Second Century Campaign	\$2,000,000	\$666,667
NELSON GALLERY FOUNDATION		
Photography Collection 2021	\$400,000	\$270,000
Photograpy Collection 2020	\$1,000,000	\$9,740
Interest and Refinancing Charges on Outstanding Bonds	N/A	\$861,672
NORTHEAST COMMUNITY CENTER		
Harmony Project and Family Support	\$15,000	\$15,000
OIKOS DEVELOPMENT CORPORATION		
Program Support	\$135,000	\$40,000
OPERATION BREAKTHROUGH		
Program Support	\$150,000	\$150,000
PARENT LEADERSHIP TRAINING INSTITUTE - KC		
Program Support	\$30,000	\$30,000
PEMBROKE HILL SCHOOL		
Hall Student Center Art Commission	\$38,000	\$35,000
PETE'S GARDEN		
Program Growth in 2021	\$15,000	\$15,000
POLICE ATHLETIC LEAGUE OF KANSAS CITY, INC.		
Summer Vaccination Event	\$35,000	\$35,000
	, ,	, ,

2021 Grants –

ORGANIZATION PROJECT TITLE	GRANT AMOUNT	PAID AMOUNT
PREP-KC		
Market Value Asset Program	\$675,000	\$200,000
REACH OUT AND READ KANSAS CITY School Readiness Program	\$50,000	\$25,000
RECONCILIATION SERVICES		
Capital Campaign COVID-19 Housing Stability	\$750,000 \$100,000	\$750,000 \$100,000
RESTART, INC. COVID-19 Housing Stability	\$100,000	\$100,000
RIGHTFULLY SEWN		
Seamstress Training Program	\$37,500	\$10,000
ROCKHURST UNIVERSITY DEI Initiatives	\$100,000	\$50,000
ROSEDALE DEVELOPMENT ASSOCIATION	,,	, ,
COVID-19 Response and Recovery	\$10,000	\$10,000
SALVATION ARMY - KANSAS CITY Pathways to Hope and Program Support	\$500,000	\$500,000
SAVE, INC. COVID-19 Housing Stability	\$50,000	\$50,000
SCHOOL LEADER LAB	ψ30,000	Ψ30,000
Leader Development	\$30,000	\$30,000
SHOW ME KC SCHOOLS Program Support	\$50,000	\$50,000
	ψ30,000	Ψ30,000
SLEEPYHEAD BEDS, INC. "Beds for KC Kids" Program	\$25,000	\$12,500
SUNFLOWER HOUSE		,
Child Assessment Program	\$70,000	\$70,000
SUPPORT KANSAS CITY, INC. Executive Roundtable Session 2021	\$16,860	\$16,860
SYNERGY SERVICES, INC.		
COVID-19 Response - Onsite Clinic with CMH Purchase/Renovation of Building	\$60,000 \$200,000	\$60,000 \$200,000
TEACH FOR AMERICA - KANSAS CITY Teacher/Corps Members/Green Fellows Recruitment	\$329,500	\$329,500
TEACHERS LIKE ME Program Support	\$50,000	\$50,000
THE ARTS ENGAGEMENT FOUNDATION OF KANSAS CITY	, , ,	, , , , , ,
KC Studio Magazine	\$40,000	\$20,000
Arts Consortium Support	\$40,000	\$20,000
THE FAMILY CONSERVANCY		
ECE Hub and Start Young Initiative	\$400,000	\$200,000

ORGANIZATION PROJECT TITLE	GRANT AMOUNT	PAID AMOUN
THE HOPE CENTER KC		
Youth Development	\$25,000	\$25,000
THE PLAZA ACADEMY		
Program Support	\$50,000	\$50,000
TNTP, INC.		
KC PLUS Implementation	\$219,211	\$75,30
TRUE LIGHT FAMILY RESOURCE CENTER		
Program Support	\$25,000	\$25,000
TRUMAN MEDICAL CENTER CHARITABLE FOUNDATION		
NICU Expansion and Upgrade	\$2,500,000	\$1,500,00
COVID-19 Community Vaccine Clinics	\$100,000	\$100,000
Community Outreach	\$75,000	\$75,00
KC Emergency Rental Assistance Center	\$50,000	\$50,00
UNITED INNER CITY SERVICES		,
Program Support	\$300,000	\$300,00
UNITED WAY OF GREATER KANSAS CITY		
COVID-19 Housing Stability	\$100,000	\$100,00
UNIVERSITY OF MISSOURI KANSAS CITY FOUNDATION		
KCSourceLink	\$62,500	\$12,50
URBAN SCHOLASTIC CENTER		
COVID-19 Response and Recovery	\$25,000	\$25,00
VIBRANT HEALTH		
Program Support	\$750,000	\$250,00
Health Equity Support	\$75,000	\$75,00
WILDWOOD OUTDOOR EDUCATION CENTER, INC.		
COVID-19 Summer Learning	\$75,000	\$75,00
WILLIAM JEWELL COLLEGE		
"In Pursuit: The Campaign for Jewell's Future"	\$5,150,000	\$1,150,00
WYANDOT BEHAVIORAL HEALTH NETWORK		
COVID-19 Response and Recovery	\$50,000	\$50,00
YMCA OF GREATER KANSAS CITY		
COVID-19 Response and Recovery	\$96,000	\$96,00
Childcare Job Training	\$100,000	\$100,00
YOUTH AMBASSADORS		
Trauma Informed Programming	\$50,000	\$25,00
YOUTH GUIDANCE		
BAM & WOW Programs 2021	\$45,000	\$45,00
GRAND TOTALS	\$115,529,078	\$37,021,99

The Grant Amount columns may include grant pledges. The Paid Amount columns reflect only the amounts paid on grants in 2021. Additional payments may have been made in prior years.

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