HALL FAMILY FOUNDATION

The Hall Family Foundation is a private philanthropic organization dedicated to enhancing the quality of human life in the Greater Kansas City area. Initiatives that enrich the entire community, help all people, and promote excellence are considered to be of prime importance. The Foundation acts as both a catalyst and collaborative community partner. It seeks to invest in programs that are innovative and strive to create systemic solutions to community needs.

The mission of the Hall Family Foundation, established in 1943, stems from the original purposes of its founders: Joyce C. Hall; his wife, Elizabeth Ann Hall; and his brother, Rollie B. Hall.

As outlined in the original bylaws, the Hall family intended that the Foundation should promote: the health, welfare and happiness of school-age children; the advancement and diffusion of knowledge; activities for the improvement of public health; and advancement of social welfare. These objectives were based on a family resolve to help people and enhance quality of life. Seventy-nine years later, their legacy lives on.

Joyce C. Hall was born on August 29, 1891, in David City, Nebraska. He was a plain-spoken individual with a respect for hard work and an unwavering commitment to quality. Mr. Hall came to Kansas City in 1910, and, starting with a shoebox full of cards and a rented YMCA room, began the business that was to become Hallmark Cards, Inc. In 1921, Joyce Hall married Elizabeth Ann Dilday. Together they built a life dedicated to family and community. Together they created the Foundation that nurtures and strengthens the city they loved.

We subscribe to values that help increase our impact. HUMILITY. We are a piece of a larger puzzle and strive daily to recognize it takes many to achieve our goals. We value each other and our partners and we treat them with kindness and respect. EXCELLENCE. We believe in the importance of high aspirations, continuous improvement, and accountability. We expect this from ourselves, our partners, and in all we do. We know excellence is not exclusive, and perfection is not the goal, but that continuous progress is. COLLABORATION. We believe it is important to work with individuals and groups representing different backgrounds, lived experiences, desires, interests, and challenges to learn and understand diverse perspectives and accomplish goals aligned with our mission and strategy. INNOVATION. We recognize there is more than one way to solve a problem. We value creativity, curiosity, and courage to move closer to solutions. CATALYST. We see our role as developing and proposing ideas, connecting people, leading, and partnering, with the goal of advancing all.
TABLE OF CONTENTS

06  PRESIDENT’S LETTER
10  GROWING MINDS
22  PROSPERING COMMUNITIES
34  KC SPIRIT
40  FINANCIALS
48  DIRECTORS & STAFF
50  I DREAM OF A WORLD
INSPIRED BY COMMUNITY

For more than seven decades, the Hall Family Foundation has remained steadfast to the principles of Joyce and Elizabeth Hall: Dedicated to enhancing the quality of human life for all in the Greater Kansas City area.

Joyce “J.C.” Hall was known to spend a considerable amount of time connecting with people, listening to their feedback about his products, and forming meaningful connections with them. Armed with these varied perspectives, he would create and tweak his cards, striving for excellence. J.C. not only understood his varied perspectives, he would create and tweak his meaningful connections with them. Armed with these perspectives, connections, and aspirations of those who purchased a card.

young adults. We had a singular purpose: to gain perspective and clarity on the issues faced by our community. These conversations allowed us to better understand how we can allocate our resources to achieve the greatest impact. As we listened, visited partners, engaged in community meetings, and drove throughout our city, we were continually inspired. There is so much beauty in our city and in the people with whom we partner. What we saw was the power of community and the resiliency of leaders who are proud of their neighborhoods, who understand their connection to one another, and who believe in the opportunities that exist for themselves and their neighbors.

Our guiding light is our proximity to people. Community-centered, community-informed, and community-guided. In a single word, connected. Across different parts of our city, we drew inspiration from seeing work in action. We recognize how connected the issues— and our communities—really are. These connections multiply the impact made when we invest strategically. We recognize that families and communities do not exist in silos; each one of us is the sum of our lived experiences, our family histories, our communities, the assets in our community, and the spirit of our aspirations. We believe that a more connected approach to philanthropy will lead to a deeper impact so that all in our community can achieve their fullest potential. The spirit of excellence is here—within our city and within each of us.

The inspiration for this year’s annual report is centered on the connections we have made, the connectedness of our grantmaking, and the connections we want to support and be a part of. As we continue to listen and learn, we remain committed to ensuring that when you see our investments, you see a reflection of yourself, your community, of the connections needed to advance our city forward, and of a shared belief in your community. These conversations allowed us to better perspective and clarity on the issues faced by our community. The spirit of excellence is here—within our city and within each of us.

Grants in 2022 totaled nearly $48 million. We focused our investments in three interconnected impact areas: Growing Minds, Prospering Communities, and KC Spirit. These investments reflect our awareness of the complexities behind efforts to advance our community post-pandemic. The social, economic, and political landscape continues to shift in ways that have a tremendous impact on the daily lives of our fellow Kansas Citians.

We partner with organizations that provided basic essentials as inflation rose and the pandemic’s impact lingered. We supported early childhood and K-12 education initiatives to ensure our kids continue to move forward and achieve success. Further, we invested in the power of the arts in our community—recognizing them as a driving force in sharing and broadening awareness, understanding, and connection for all in our community.

Throughout this report, you will read about these efforts and their impact in much more detail. The Foundation’s ability to achieve greater impact for our community relies upon strong partnerships with community leaders, not-for-profit partners, and those who serve the community and support the work in countless other ways. We appreciate each one of you for your tireless work and commitment to excellence over the last year!

As stewards of our founders’ intent, we believe “how” the work is achieved reflects the type of philanthropic partner we strive to be—a community-informed catalyst and collaborator. I am honored to work alongside an amazing squad. They are committed to engaging with the community to build perspective and advance the vision. I am inspired by their love for our city and their unwavering belief in what we can achieve together through connectedness with our community.

There is a lot of work to do, and in the years to come, as a connected community, we can work diligently—together—to realize the shared vision where all people in the Kansas City community can explore and experience all that is possible. As we pursue excellence, we continue to be guided by the wisdom of the Hall family and our board of directors. We remain inspired by the vision of J.C. and Elizabeth Hall, and, because of them, we are planted firmly in our commitment to keeping the communities we serve central to our work.

For All,

MAYRA AGUIRRE
PRESIDENT, HALL FAMILY FOUNDATION
The most meaningful impact in our community is made when we see the connectedness of our impact areas and prioritize investment opportunities that enable sustainable outcomes across all three. This annual report elevates the connected contributions of a few of our partners who are doing impactful work in our community. Their work is inspiring, a motivation of the heart, as well as a resolute promise of better things to come, for all.

**GROWING MINDS**
- EarlyStart
- Operation Breakthrough
- Emmanuel Family and Child Development Center
- El Centro Academy for Children
- Parent Leadership Training Institute-KC
- Teachers Like Me
- Kansas City, Kansas Public Schools
- Latinx Education Collaborative
- Brothers Liberating our Communities
- Caring for Kids Network

**PROSPERING COMMUNITIES**
- Kansas City Public Schools
- Avenue of Life
- Center of Grace
- Guadalupe Centers
- Catholic Charities of Northeast Kansas
- Credit and Homeownership Empowerment Services, Inc.
- Community Capital Fund

**KC SPIRIT**
- Charlotte Street Foundation
- ArtsKC
- Kansas City Symphony
Education is a cornerstone of lifelong success, which further emphasizes the need to widen access and diminish disparities to academic and family resources for all members of our community. Supporting students, teachers, and families by partnering with organizations that offer students quality educational experiences and wraparound family supports will help them to develop their Growing Minds and, ultimately, achieve their dreams.

Every day, organizations throughout the community work to improve students’ academic outcomes and enhance family support.
The key to success is knowing the population you serve. When you understand whom you serve, you are able to better meet their needs.

DEBORAH MANN
Executive Director of Emmanuel Family and Child Development Center
Parents and caregivers not only want to be engaged in their children’s lives, but also advocate for them, particularly during their earliest years. Parents and caregivers are truly their children’s first teachers, and connecting them to the resources, tools, and knowledge necessary to navigate that vital role is a worthwhile investment. When children succeed, the whole community benefits.

There are organizations in our community that do much more than serve the academic needs of students; they take a full-family approach to partnership and advocacy. To support parents and caregivers effectively, these agencies value the input of their community, listening to the topics that are important to them.

“I’ve worked in places where decisions were being made for children and families, and had a revelation: parents were not at the table,” says Dr. Julie Holland, Founder and Site Director of Parent Leadership Training Institute-KC (PLTI-KC). “[Parents] were having decisions made for them that were probably not even remotely relative to what they needed or meant to have corrected. That’s why I started PLTI-KC,” she continues. PLTI-KC not only supports parents and caregivers in advocating for themselves and their children; the organization activates their ability to become more engaged and active civic leaders, encouraging them to join boards and commissions, testify before elected bodies on issues that directly impact their families, run for school board elections, engage with the media, and so much more. PLTI-KC operates with the understanding of a powerful truth: the most impassioned, influential, and effective advocates for the lives and future of our community’s children are parents and caregivers.

“I’ve worked in places where decisions were being made for children and families, and had a revelation: parents were not at the table.”

**JULIE HOLLAND**
Founder and Site Director of Parent Leadership Training Institute-KC.
INTENTIONAL AND EFFECTIVE EDUCATORS

Ensuring that teachers are effective educators and reflect the communities and students they serve are important steps in increasing academic achievement for children. The Kansas City region is becoming more racially and ethnically diverse, with residents of color accounting for 92% of the area’s population growth between 2010 and 2020. To best serve increasingly diverse student bodies, it is important to recruit teachers who approach their work with cultural sensitivity, relatability, and who cultivate a sense of belonging and inclusion in the learning environment.

We strive to make sure our kids and educators get access to the best education possible. We want them to show up and show out.

EDGAR PALACIOS
President, CEO, and Founder of Latinx Education Collaborative

Their influence can make students feel more self-assured and confident, and, in some cases, may change the trajectory of a student’s life. Therefore, building a diverse pipeline of educators who are committed to student success in and out of the classroom is key.

Dr. Trinity Davis, President and Founder of Teachers Like Me, an organization dedicated to recruiting, developing, and retaining Black teachers in Kansas City public education settings, is clear on the impact of educators with authentic investment in their students’ lives and neighborhoods. “Teachers who exhibited authentic community connections were a mainstay in the Black community in previous eras,” she shares. That very connection is something she is excited to re-establish through intentional recruiting efforts, housing support for student teacher recruits, and sign-on bonuses that attract qualified and community-invested educators to the Kansas City area. “How powerful will it be for Black students to see their teachers living and investing in their communities? For them to know that they are loved and championed?” she asks with optimism.

There are many unique pathways for those who want to become teachers. Forming a teaching community that overflows with enthusiasm for student and family connections requires an infusion of capable, classroom-ready educators committed to bringing energy and innovative ideas into the profession. These educators are not always trained in what are considered “traditional” teacher preparation pathways.

Dr. Anna Stubblefield, Superintendent of KCKPS, notes, “Teachers allow communities to thrive and progress.” The Fellows program has proven to be an effective pathway for seasoned professionals seeking a career change and eager to make a difference in the lives of young people. Teachers allow communities to thrive and progress, “The Fellows program has been a successful non-traditional pathway for some of our teachers to make a positive influence in the lives of KCKPS students.”

Once qualified, passionate teachers are recruited, trained, and placed, it is equally important to retain their talent where it is needed most: within schools serving disinvested communities. To support retention, educators—particularly, those from diverse backgrounds themselves—need opportunities to build authentic bonds with their peers and fellow educators, network within the community, and further develop professional skills and experiences. To facilitate this connection, the Latinx Education Collaborative (LEC) works tirelessly to increase and retain the presence of Latinx education professionals in K-12 education, while eliminating the barriers that keep Latinx college students, paraprofessionals, and career changers from serving and thriving in the classroom setting. “We strive to make sure our kids and educators get access to the best education possible. We want them to show up and show out,” says Edgar Palacios, President, CEO, and Founder of LEC.

We strive to make sure our kids and educators get access to the best education possible. We want them to show up and show out.

EDGAR PALACIOS
President, CEO, and Founder of Latinx Education Collaborative

Cornell Ellis, Executive Director and Co-Founder of Brothers Liberating our Communities (BLOC), an organization with the mission to increase the number of Black Male Educators in Kansas City, says, “We want educators to feel supported and to know they have power and a voice.” BLOC does this work through efforts to recruit, retain, and advance Black Male Educators, building community and connection along the way. Allowing safe spaces for authentic conversations, administering surveys to collect qualitative data on the classroom teaching experience, and cultivating a professional network of educators are just a few ways these organizations build community for local educators.

The work of these four programs, along with others in the community, champions the rich diversity of culture, heritage, and lived experiences that makes our city so special. By celebrating the unique backgrounds of all students and educators, a whole new generation of life-long learners is being primed for success.
ENSURING STUDENT SUCCESS

In addition to quality education and diverse, effective teachers, families must have access to essential wraparound support services to help students be ready to learn before they even step foot in the classroom each day. With an understanding that one-in-six of our country’s children are living below the federal poverty line, Caring for Kids Network decided that the best way to support the children of our city is to counteract the outcomes of financial instability, such as food insecurity, inadequate clothing and shelter, and low school attendance, with stabilization supports that will help to improve their overall health, long-term educational achievement, and future employment potential.

“Strategic alliances are the secret sauce for success,” says Porsche Seals, who serves as Executive Director of Caring for Kids Network, a non-profit organization that engages churches, businesses, civic groups, and non-profit organizations to meet the pressing needs of neighborhood schools. “There is power in partnership,” Seals believes. No one person or organization has to do or know it all, but by bringing their best and contributing to community connectedness, they can make a difference. In fact, community-shifting work often starts once the question ‘How can we help?’ is posed.

The success of students today has community-wide implications for generations to come; therefore, community-wide effort is needed to ensure that students’ basic needs are met. Caring for Kids’ four-step approach to garnering community commitment—engage, connect, empower, and coach—links intentional process with compassionate collaboration to create transformational outcomes.

“There are lots of loving people in the community who just need a bridge, a way to get into the schools to help. We get to help others impact children,” she says. “As a result, we are seeing transformation in the communities we serve.”

There are lots of loving people in the community who just need a bridge, a way to get into the schools to help.

PORSCHE SEALS
Executive Director of Caring for Kids Network

"Strategic alliances are the secret sauce for success," says Porsche Seals, who serves as Executive Director of Caring for Kids Network, a non-profit organization that engages churches, businesses, civic groups, and non-profit organizations to meet the pressing needs of neighborhood schools. “There is power in partnership,” Seals believes. No one person or organization has to do or know it all, but by bringing their best and contributing to community connectedness, they can make a difference. In fact, community-shifting work often starts once the question ‘How can we help?’ is posed.

The success of students today has community-wide implications for generations to come; therefore, community-wide effort is needed to ensure that students’ basic needs are met. Caring for Kids’ four-step approach to garnering community commitment—engage, connect, empower, and coach—links intentional process with compassionate collaboration to create transformational outcomes.

“There are lots of loving people in the community who just need a bridge, a way to get into the schools to help. We get to help others impact children,” she says. “As a result, we are seeing transformation in the communities we serve.”

There are lots of loving people in the community who just need a bridge, a way to get into the schools to help.

PORSCHE SEALS
Executive Director of Caring for Kids Network

"Strategic alliances are the secret sauce for success," says Porsche Seals, who serves as Executive Director of Caring for Kids Network, a non-profit organization that engages churches, businesses, civic groups, and non-profit organizations to meet the pressing needs of neighborhood schools. “There is power in partnership,” Seals believes. No one person or organization has to do or know it all, but by bringing their best and contributing to community connectedness, they can make a difference. In fact, community-shifting work often starts once the question ‘How can we help?’ is posed.

The success of students today has community-wide implications for generations to come; therefore, community-wide effort is needed to ensure that students’ basic needs are met. Caring for Kids’ four-step approach to garnering community commitment—engage, connect, empower, and coach—links intentional process with compassionate collaboration to create transformational outcomes.

“There are lots of loving people in the community who just need a bridge, a way to get into the schools to help. We get to help others impact children,” she says. “As a result, we are seeing transformation in the communities we serve.”

There are lots of loving people in the community who just need a bridge, a way to get into the schools to help.

PORSCHE SEALS
Executive Director of Caring for Kids Network

"Strategic alliances are the secret sauce for success," says Porsche Seals, who serves as Executive Director of Caring for Kids Network, a non-profit organization that engages churches, businesses, civic groups, and non-profit organizations to meet the pressing needs of neighborhood schools. “There is power in partnership,” Seals believes. No one person or organization has to do or know it all, but by bringing their best and contributing to community connectedness, they can make a difference. In fact, community-shifting work often starts once the question ‘How can we help?’ is posed.

The success of students today has community-wide implications for generations to come; therefore, community-wide effort is needed to ensure that students’ basic needs are met. Caring for Kids’ four-step approach to garnering community commitment—engage, connect, empower, and coach—links intentional process with compassionate collaboration to create transformational outcomes.

“There are lots of loving people in the community who just need a bridge, a way to get into the schools to help. We get to help others impact children,” she says. “As a result, we are seeing transformation in the communities we serve.”

There are lots of loving people in the community who just need a bridge, a way to get into the schools to help.

PORSCHE SEALS
Executive Director of Caring for Kids Network

"Strategic alliances are the secret sauce for success," says Porsche Seals, who serves as Executive Director of Caring for Kids Network, a non-profit organization that engages churches, businesses, civic groups, and non-profit organizations to meet the pressing needs of neighborhood schools. “There is power in partnership,” Seals believes. No one person or organization has to do or know it all, but by bringing their best and contributing to community connectedness, they can make a difference. In fact, community-shifting work often starts once the question ‘How can we help?’ is posed.

The success of students today has community-wide implications for generations to come; therefore, community-wide effort is needed to ensure that students’ basic needs are met. Caring for Kids’ four-step approach to garnering community commitment—engage, connect, empower, and coach—links intentional process with compassionate collaboration to create transformational outcomes.

“There are lots of loving people in the community who just need a bridge, a way to get into the schools to help. We get to help others impact children,” she says. “As a result, we are seeing transformation in the communities we serve.”

There are lots of loving people in the community who just need a bridge, a way to get into the schools to help.

PORSCHE SEALS
Executive Director of Caring for Kids Network

"Strategic alliances are the secret sauce for success," says Porsche Seals, who serves as Executive Director of Caring for Kids Network, a non-profit organization that engages churches, businesses, civic groups, and non-profit organizations to meet the pressing needs of neighborhood schools. “There is power in partnership,” Seals believes. No one person or organization has to do or know it all, but by bringing their best and contributing to community connectedness, they can make a difference. In fact, community-shifting work often starts once the question ‘How can we help?’ is posed.

The success of students today has community-wide implications for generations to come; therefore, community-wide effort is needed to ensure that students’ basic needs are met. Caring for Kids’ four-step approach to garnering community commitment—engage, connect, empower, and coach—links intentional process with compassionate collaboration to create transformational outcomes.

“There are lots of loving people in the community who just need a bridge, a way to get into the schools to help. We get to help others impact children,” she says. “As a result, we are seeing transformation in the communities we serve.”

There are lots of loving people in the community who just need a bridge, a way to get into the schools to help.

PORSCHE SEALS
Executive Director of Caring for Kids Network
Today’s children are tomorrow’s community change agents and difference makers. The influence that current life experiences and living environments have on growing minds is immediate and long-lasting. To catalyze positive change in the places where they live and grow, creating Prospering Communities throughout Kansas City, we must focus on supporting the existing assets in local neighborhoods, meeting their needs, and ensuring equitable access to a life that pushes past limitations to reach its fullest potential.
Our entire city benefits when there is equitable access to quality education, housing, employment, health care, and other life-sustaining resources. We know too many families, particularly Black and Brown families and those from historically disinvested communities, are not afforded equitable access to these resources. Investing in programs that address the underlying causes of poverty, advocate for healthy and safe neighborhoods, and teach the principles of financial literacy and economic independence, in addition to many other stabilization supports, is crucial to increasing equity and opportunity.
Connecting individuals and families to a world where prospering is possible is the focus of Empowerment KCPS, a program which provides wraparound care to students and families experiencing homelessness within Kansas City Public Schools (KCPS). Through Empowerment KCPS, students and families are equipped with resources to obtain health care, employment, legal aid, housing and financial support, and more, to achieve self-sufficiency. The connections are not quick fixes; families remain linked to long-term case management until the youngest child graduates from high school. “Providing this level of service is not the traditional role of a school district, but we’re not your typical district. We have the largest percentage of students in transition in the metropolitan area,” says Nicole Collier White, Executive Director for the Kansas City Public Schools Education Foundation.

To serve families effectively, partnering with other organizations to create a safety net of wraparound service is imperative. “We are a collective impact model,” she says. “Through our Students In Transition Department, we are able to connect with many other service providers and organizations, such as Avenue of Life, to meet our families’ basic needs. We serve the whole child and family and, through collaboration, remove barriers so that we can educate the children of our district effectively.”

Avenue of Life serves as the backbone agency for the Empowerment KCPS program, convening multiple agencies and resources to provide students and families with wraparound care. Though Empowerment KCPS is still in its early phases of delivery, Kansas City Public Schools looks to Impact KCK, an Avenue of Life program that reduced homelessness in the Kansas City, Kansas Public Schools by more than 50 percent in less than three years, as a model to emulate and a proof point for future success. “Collective impact works,” says Avenue of Life Executive Director and CEO Desiree Monize. “We are all a part of the same community, but we are gifted in many different ways. Through this program, we are bringing our various talents to the table and getting each of our families to the finish line.”

“We are a collective impact model,” she says. “Through our Students In Transition Department, we are able to connect with many other service providers and organizations, such as Avenue of Life, to meet our families’ basic needs. We serve the whole child and family and, through collaboration, remove barriers so that we can educate the children of our district effectively.”

NICOLE COLLIER WHITE
Executive Director of the Kansas City Public Schools Education Foundation

We serve the whole child and family and, through collaboration, remove barriers so that we can educate the children of our district effectively.
COMMUNITY-ROOTED EMERGENCY SERVICES

In communities facing inequities, the ability to overcome hardship and thrive is an uphill battle due to factors out of individual control. Amid these circumstances, individuals deserve to feel seen, heard, and understood. There are organizations within our community—beacons of hope nestled in the neighborhoods they serve—that provide support and assistance to those who need support and encouragement to not only survive but thrive. These agencies help to ensure that an unexpected emergency does not become a permanent setback.

Center of Grace, located in Olathe, Kansas, symbolizes three affirming needs in the midst of a personal crisis: familiarity, acceptance, and trust. The agency provides clothing, food, hygiene products, and emergency assistance for clients to meet their tangible needs but gives intangible (and invaluable) support just as freely. “Sometimes, just having someone sit down and listen is a huge gift. We want to see you, we want to hear you, and we want to know your name. By the end of the day when you leave here, we want you to feel you have been fed,” says Pastor Sylvia Romero, Executive Director of Center of Grace.

Feeding the community extends beyond the sustenance of food. Feeding hope and potential by meeting unmet essential needs is just as important. Guadalupe Centers also provides stabilization support services meeting the needs of families in Kansas City, while authentically honoring the community in which it was created. For them, it is all about the heart. “From the beginning, we’ve always been intentional about improving the quality of life, because that aligns with our core values,” says Alyx Bartrom, Vice President of Development and Marketing. “If you’re truly connected, you do your best, but lead with your heart. It creates the best outcomes.”

Day after day, Center of Grace, Guadalupe Centers, and so many other community-connected organizations rooted in the communities they proudly serve acknowledge the common threads of our experiences to make support feel reliable, relatable, and, most of all, human.

“Sometimes, just having someone sit down and listen is a huge gift. We want to see you, we want to hear you, and we want to know your name.”

PASTOR SYLVIA ROMERO
Executive Director of Center of Grace
FOSTERING ECONOMIC STABILIZATION AND SUSTAINABILITY

Supporting individuals and families in achieving economic stability is critical to reduce generational poverty and make Kansas City a place where all can thrive, regardless of where they begin. Therefore, having a network of supportive organizations prepared to rally around this goal, guide next steps, and propel them forward makes a significant difference.

Programs such as Family Financial Transformations, an initiative of Catholic Charities of Northeast Kansas, provide education and personalized support to help families create new habits for financial wellness and economic independence, making long-term goals attainable for many community members to achieve a better quality of life. “A lot of times, people come to us feeling fearful, nervous, and anxious. We want to build trusting relationships with people so we can help them find real solutions,” says Amelia Reyes, Senior Director of Mission Support. “By the time they leave, we want them to have hope and confidence.”

Beyond day-to-day financial stability, other significant steps to economic empowerment include building and restoring credit, preparing for homeownership, and engaging in financial planning. These tactics facilitate long-term stability and generational financial gains. Credit and Homeownership Empowerment Services, Inc. (CHES, Inc.) provides financial counseling and access to interactive courses to address the home ownership gaps that exist between White, Black, and Brown populations. CHES, Inc. works to level the playing field for all members of the community through their Equitable Housing Initiative which focuses on increasing homeownership in communities of color.

In remaining closely connected to the community that CHES, Inc. serves, Co-Founder and Vice President Ron Farmer feels privileged to see, up close, the impact of their work over time. “The part that keeps me really motivated is encountering those who say things like, ‘We live in the house we bought eight years ago with your organization’s help.’ We love it.”

These two organizations are among many throughout our city that demonstrate daily to their clients that with the proper tools, support, and planning, financial stability and prosperity can be attainable for all.

We want to build trusting relationships with people so we can help them find real solutions.

AMELIA REYES
Senior Director of Mission Support of Catholic Charities of Northeast Kansas
Communities thrive with strong resident leadership and when residents are empowered to become staunch and engaged advocates for what they want to see in their neighborhoods. Phyllis Hardwick, Executive Director of the Community Capital Fund (CCF), which invests in community revitalization projects, sees that true partnership develops only when neighborhoods themselves can carry out their vision and their goals for their neighborhoods and businesses. “Investing in people and their ideas is at the heart of what we do,” she says.

Founded as a non-profit to support low-to-moderate income neighborhoods, CCF functions like a “dongle,” Hardwick lightheartedly observes. In the same way that the small electronic adapters create connections between two (seemingly) dissimilar products to facilitate collaboration, CCF connects neighborhoods and small organizations to larger entities and resources to ensure that money, services, and other assets flow to the places that have the most need. “The small but mighty projects that we fund—those that shift illegal dumping sites to community gardens, for example—can completely change the complexion and feel of a neighborhood,” Hardwick says.

CCF, as well as other organizations working to advance asset-based community development and increase financial, human, and social capital, are providing major boosts to neighborhoods, residents, small businesses, community development, and social entrepreneurship... all of which are encouraging signs of a healthy, thriving, and connected community.

"Investing in people and their ideas is at the heart of what we do."

PHYLIS HARDWICK
Executive Director of the Community Capital Fund
The blossoming brilliance of our city’s youth and the possibility for prosperity in every neighborhood could only be enhanced by the unique and distinct KC Spirit. For Kansas City to realize the full potential of its unmistakable spirit, the city’s vibrancy, appeal, and beauty should be celebrated and elevated at every opportunity. This cannot be done without listening to those who live in Kansas City’s vibrant communities, to elevate priorities important to them.
Projects that fortify regional assets and make Kansas City an appealing place to live and visit are impactful; they elevate the city and increase widespread economic opportunity. Supporting initiatives that encourage listening, engage diverse audiences, contribute to the culture and vibrancy of the city, and increase access to the arts, helps to shape the culture and encompass the beauty of inclusive storytelling in all of its artforms.
It’s our goal to give artists what they need to do their work.

AMY K LigMAN
Executive and Artistic Director of Charlotte Street Foundation

"It’s our goal to give artists what they need to do their best work," says Amy Kligman, Executive and Artistic Director of Charlotte Street Foundation. "People are often surprised by the breadth of what we do and the extensive range of artists we work with. I like that we have that impact. I hope Charlotte Street is seen as an entry point and connector into a larger arts ecosystem and an inspired community of artists and audiences."
FULFILLING THE KC SPIRIT

To achieve the full potential of the KC Spirit, true community collaboration is vital. Approaching connections with open minds and open ears activates this Spirit, which is what binds us all, leading us to impact.

Listening is ongoing; there are endless opportunities to gather input and insight from the people around us. In this way, the community drives the work forward. Through listening, we not only observe, but experience firsthand the connection between our community, our partners, and ourselves. By continuing to listen and consider varying perspectives and input, we collectively move closer to building a better future not just for some, but for all.

The spirit of our wonderful community, at its very best, crosses sectors and defies silos. It is a way of being that is thriving and inclusive, cohesive and fiercely capable, innovative and intentional about excellence. It continuously listens and learns. It is this KC Spirit that is a common thread of pride and purpose, connecting and defining every one of us.

Connectedness begins with communication. Communication begins with listening. Each of these work together to create trust in order that all can achieve their potential.
**FINANCIALS**

### CONTRIBUTIONS PAID

**In Millions of Dollars for the Years 2018-2022***

<table>
<thead>
<tr>
<th>Year</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>11.6</td>
<td>15.1</td>
<td>28.6</td>
<td>33.5</td>
<td>41.2</td>
</tr>
</tbody>
</table>

*2020 going forward does not include K-1 income and expenses from partnership holdings.

**INCOME**

**In Millions of Dollars for the Years 2018-2022***

<table>
<thead>
<tr>
<th>Year</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2500</td>
<td>75.6</td>
<td>55.0</td>
<td>28.8</td>
<td>37.0</td>
</tr>
</tbody>
</table>

**ASSETS**

**In Millions of Dollars for the Years 2018-2022***

<table>
<thead>
<tr>
<th>Year</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>881.7</td>
<td>811.5</td>
<td>904.6</td>
<td>1,171.6</td>
<td>1,015.8</td>
</tr>
</tbody>
</table>

*2020 going forward does not include K-1 income and expenses from partnership holdings. The expenses graph includes cash operating expenses and excludes taxes. Charitable-related expenses are those incurred in carrying out the Foundation’s exempt function. Investment expenses are those incurred in the management of the Foundation’s investment portfolio.

**EXPENSES**

**In Millions of Dollars for the Years 2018-2022***

<table>
<thead>
<tr>
<th>Year</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2.9</td>
<td>2.0</td>
<td>0.5</td>
<td>0.4</td>
<td>1.9</td>
</tr>
</tbody>
</table>

### 2022 PARTNERS

**ORGANIZATION | PROJECT TITLE | GRANT AMOUNT | PAID AMOUNT**

- **ACADEMY FOR INTEGRATED ARTS**
  - Team Teaching Pilot
  - **$500,000**
  - **$325,000**

- **AFTER THE HARVEST**
  - Truckloads Program
  - **$50,000**
  - **$50,000**

- **ALIGNED**
  - Today for Tomorrow Initiative
  - **$200,000**
  - **$100,000**

- **AMERICAN PUBLIC SQUARE, INC.**
  - Community Programming and Civic Education Initiative
  - **$65,000**
  - **$65,000**

- **ART AS MENTORSHIP**
  - Relief Song Academy Expansion
  - **$50,000**
  - **$25,000**

- **ARTSCC REGIONAL ARTS COUNCIL**
  - Sustainable Arts COVID-19 Recovery
  - **$50,000**
  - **$50,000**

- **AVENUE OF LIFE, INC.**
  - Impact Now Program Support
  - **$375,000**
  - **$375,000**

- **BASE ACADEMY OF MUSIC**
  - Private Lessons
  - **$15,000**
  - **$15,000**

- **BE GREAT TOGETHER, INC.**
  - Program Support
  - **$60,000**
  - **$60,000**

- **BETHEL NEIGHBORHOOD CENTER**
  - Capital Campaign
  - **$200,000**
  - **$200,000**

- **BIG BROTHERS BIG SISTERS OF GREATER KANSAS CITY**
  - Program Support
  - **$100,000**
  - **$100,000**

- **BIONEXUS KC**
  - Program Support
  - **$300,000**
  - **$300,000**

- **BISHOP SULLIVAN CENTER**
  - Long-Term Housing Support
  - **$60,000**
  - **$60,000**

- **BLACK ARCHIVES OF MID-AMERICA**
  - Oral History Project
  - **$50,000**
  - **$50,000**

- **BOYS & GIRLS CLUBS OF GREATER KANSAS CITY**
  - Club Lit Expansion and Program Support
  - **$650,000**
  - **$650,000**

- **BROOKSIDE CHARTER SCHOOL**
  - STEAM Lab
  - **$100,000**
  - **$100,000**

- **BROTHERS LIBERATING OUR COMMUNITIES**
  - Teacher Support
  - **$75,000**
  - **$75,000**

- **CAMPS FOR KIDS**
  - Match Program Support
  - **$45,000**
  - **$45,000**

- **CARING FOR KIDS NETWORK, INC.**
  - Program Expansion and New School Pilot
  - **$50,000**
  - **$50,000**

- **CASA OF JOHNSON & WYANDOTTE COUNTIES**
  - Volunteer Recruitment Initiative
  - **$50,000**
  - **$50,000**

- **CATHOLIC CHARITIES OF NORTHEAST KANSAS**
  - Expansion of Family Strengthening Programs
  - **$300,000**
  - **$300,000**

- **CENTER FOR CONFLICT RESOLUTION**
  - Program Expansion
  - **$50,000**
  - **$50,000**

- **CENTER FOR PRACTICAL BIOETHICS**
  - Latino Advance Care Planning
  - **$25,000**
  - **$25,000**

- **CENTER OF GRACE**
  - Capacity Building
  - **$50,000**
  - **$50,000**
<table>
<thead>
<tr>
<th>ORGANIZATION</th>
<th>PROJECT TITLE</th>
<th>GRANT AMOUNT</th>
<th>PAID AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>CHARLOTTE STREET FOUNDATION</td>
<td>Program Support</td>
<td>$75,000</td>
<td>$75,000</td>
</tr>
<tr>
<td>CHES - CREDIT &amp; HOMEOWNERSHIP EMPOWERMENT SERVICES</td>
<td></td>
<td>Equitable Housing Initiative</td>
<td>$500,000</td>
</tr>
<tr>
<td>CHILD PROTECTION CENTER, INC.</td>
<td>Capital Campaign</td>
<td>$500,000</td>
<td>$500,000</td>
</tr>
<tr>
<td>CHILDREN’S MERCY HOSPITAL</td>
<td>Research Institute (2017-2026)</td>
<td>$68,815,000</td>
<td>$5,000,000</td>
</tr>
<tr>
<td>CHWC, INC.</td>
<td>Expansion of Initiatives</td>
<td>$100,000</td>
<td>$100,000</td>
</tr>
<tr>
<td>COMMUNITIES IN SCHOOLS OF MID-AMERICA</td>
<td>Kansas City Metro Programming</td>
<td>$200,000</td>
<td>$100,000</td>
</tr>
<tr>
<td>COMMUNITY BUILDERS OF KANSAS CITY</td>
<td>Program Support</td>
<td>$400,000</td>
<td>$400,000</td>
</tr>
<tr>
<td>COMMUNITY CAPITAL FUND</td>
<td>Neighborhood Capacity Support</td>
<td>$75,000</td>
<td>$250,000</td>
</tr>
<tr>
<td>COMMUNITY SERVICES LEAGUE</td>
<td>The Prospect Urban Eatery</td>
<td>$30,000</td>
<td>$15,000</td>
</tr>
<tr>
<td>CORNERSTONES OF CARE</td>
<td>Resilient Treatment Program Support</td>
<td>$355,000</td>
<td>$220,000</td>
</tr>
<tr>
<td>CRISTO REY KANSAS CITY HIGH SCHOOL</td>
<td>Academic Program Support</td>
<td>$95,000</td>
<td>$95,000</td>
</tr>
<tr>
<td>CROSSROADS CHARTER SCHOOLS</td>
<td>Program Support</td>
<td>$100,000</td>
<td>$100,000</td>
</tr>
<tr>
<td>CULTIVATE KANSAS CITY</td>
<td>Metro Farms &amp; Food Systems Program</td>
<td>$25,000</td>
<td>$25,000</td>
</tr>
<tr>
<td>DEVELOPING POTENTIAL, INC.</td>
<td>Building Lives Campaign</td>
<td>$200,000</td>
<td>$200,000</td>
</tr>
<tr>
<td>EARLYSTART</td>
<td>Early Learning Staff Support</td>
<td>$650,000</td>
<td>$550,000</td>
</tr>
<tr>
<td>EL CENTRO, INC.</td>
<td>Academy for Children Early Learning Staff Support</td>
<td>$389,500</td>
<td>$168,250</td>
</tr>
<tr>
<td>ELEVATE METRO KC</td>
<td>Teacher Mentor Program Capacity Building</td>
<td>$25,000</td>
<td>$25,000</td>
</tr>
<tr>
<td>EMMANUEL FAMILY &amp; CHILD DEVELOPMENT CENTER</td>
<td>Early Learning Staff Support</td>
<td>$750,000</td>
<td>$250,000</td>
</tr>
<tr>
<td>ENTITLED LEARNING</td>
<td>Summer Learning Program Expansion</td>
<td>$65,000</td>
<td>$65,000</td>
</tr>
<tr>
<td>EVERY CHILD’S HOPE</td>
<td>Steppingstone Transitional Living</td>
<td>$45,000</td>
<td>$40,000</td>
</tr>
<tr>
<td>FIRST CALL</td>
<td>Program Support and Building Renovations</td>
<td>$80,000</td>
<td>$80,000</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>ORGANIZATION</th>
<th>PROJECT TITLE</th>
<th>GRANT AMOUNT</th>
<th>PAID AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>FOLLY THEATER</td>
<td>Capital Campaign</td>
<td>$500,000</td>
<td>$500,000</td>
</tr>
<tr>
<td>FRIENDS OF CHAMBER MUSIC</td>
<td>Community Engagement</td>
<td>$25,000</td>
<td>$25,000</td>
</tr>
<tr>
<td>FRONT PORCH ALLIANCE - KANSAS CITY, INC.</td>
<td>Expansion of Youth Journeys Program</td>
<td>$50,000</td>
<td>$50,000</td>
</tr>
<tr>
<td>FRONTIER SCHOOLS</td>
<td>Mental Health Support</td>
<td>$75,000</td>
<td>$75,000</td>
</tr>
<tr>
<td>GATEWAY OF HOPE MINISTRIES</td>
<td>Hermanas en Esperanza/Sisters of Hope</td>
<td>$20,000</td>
<td>$20,000</td>
</tr>
<tr>
<td>GIRL SCOUTS OF NE KANSAS &amp; NW MISSOURI</td>
<td>Outreach Program Support</td>
<td>$150,000</td>
<td>$75,000</td>
</tr>
<tr>
<td>GIVING THE BASICS, INC.</td>
<td>Basic Needs Program Support</td>
<td>$50,000</td>
<td>$50,000</td>
</tr>
<tr>
<td>GOODWILL OF WESTERN MISSOURI &amp; EASTERN KANSAS</td>
<td>Economic Mobility</td>
<td>$75,000</td>
<td>$75,000</td>
</tr>
<tr>
<td>CORDON PARKS ELEMENTARY SCHOOL</td>
<td>Educational and Socio-Emotional Learning Supports</td>
<td>$100,000</td>
<td>$100,000</td>
</tr>
<tr>
<td>GRANDVIEW ASSISTANCE PROGRAM</td>
<td>Program Support</td>
<td>$50,000</td>
<td>$50,000</td>
</tr>
<tr>
<td>GREATER KANSAS CITY COMMUNITY FOUNDATION</td>
<td>KC Pre-K Cooperative Health Equity Fund</td>
<td>$100,000</td>
<td>$100,000</td>
</tr>
<tr>
<td>GREATER KANSAS CITY LOCAL INITIATIVES SUPPORT CORPORATION</td>
<td>Program Support</td>
<td>$500,000</td>
<td>$500,000</td>
</tr>
<tr>
<td>GROUNDWORK NRC</td>
<td>Program Support</td>
<td>$100,000</td>
<td>$50,000</td>
</tr>
<tr>
<td>GUADALUPE CENTERS, INC.</td>
<td>Early Childhood Center Wraparound Services Support</td>
<td>$60,000</td>
<td>$200,000</td>
</tr>
<tr>
<td>HAPPYBOTTOMS</td>
<td>Program Model Innovation</td>
<td>$100,000</td>
<td>$100,000</td>
</tr>
<tr>
<td>HARVESTERS</td>
<td>Program Support</td>
<td>$500,000</td>
<td>$500,000</td>
</tr>
<tr>
<td>HEARTLAND CENTER FOR JOBS AND FREEDOM, INC.</td>
<td>Safe Housing for All Program</td>
<td>$300,000</td>
<td>$100,000</td>
</tr>
<tr>
<td>HISPANIC DEVELOPMENT FUND</td>
<td>Family Chatline, Tip Program</td>
<td>$50,000</td>
<td>$70,000</td>
</tr>
<tr>
<td>HOPE HOUSE, INC.</td>
<td>Civil Legal and Court Advocacy Programs</td>
<td>$75,000</td>
<td>$75,000</td>
</tr>
<tr>
<td>INSTRUCTION PARTNERS</td>
<td>Gladstone Elementary Support</td>
<td>$100,000</td>
<td>$100,000</td>
</tr>
<tr>
<td>INTERURBAN ARTHOUSE</td>
<td>Program Support</td>
<td>$40,000</td>
<td>$20,000</td>
</tr>
<tr>
<td>IVANHOE NEIGHBORHOOD COUNCIL</td>
<td>Program Support</td>
<td>$40,000</td>
<td>$20,000</td>
</tr>
<tr>
<td>ORGANIZATION</td>
<td>PROJECT TITLE</td>
<td>GRANT AMOUNT</td>
<td>PAID AMOUNT</td>
</tr>
<tr>
<td>--------------</td>
<td>---------------</td>
<td>--------------</td>
<td>-------------</td>
</tr>
<tr>
<td>JERUSALEM FARM</td>
<td>Northwest Housing Program</td>
<td>$50,000</td>
<td>$50,000</td>
</tr>
<tr>
<td>JEWISH VOCATIONAL SERVICES OF KANSAS CITY</td>
<td>Capacity Building, Strategic Plan Development, and Program Expansion</td>
<td>$335,000</td>
<td>$131,000</td>
</tr>
<tr>
<td>JOURNEY TO NEW LIFE</td>
<td>Peace House Launch</td>
<td>$50,000</td>
<td>$10,000</td>
</tr>
<tr>
<td>JUNIOR ACHIEVEMENT OF GREATER KANSAS CITY</td>
<td>3DE Program Implementation</td>
<td>$175,000</td>
<td>$175,000</td>
</tr>
<tr>
<td>KANBE’S MARKETS</td>
<td>Program Support</td>
<td>$250,000</td>
<td>$250,000</td>
</tr>
<tr>
<td>KANSAS CITY BALLET</td>
<td>NCCD and Second Company Support</td>
<td>$235,000</td>
<td>$65,000</td>
</tr>
<tr>
<td>KANSAS CITY COMMUNITY GARDENS</td>
<td>Schoolyard Gardens Program</td>
<td>$30,000</td>
<td>$30,000</td>
</tr>
<tr>
<td>KANSAS CITY DESIGN CENTER</td>
<td>Program Support</td>
<td>$50,000</td>
<td>$50,000</td>
</tr>
<tr>
<td>KANSAS CITY HEALTHY KIDS</td>
<td>USDA Grant Match Support</td>
<td>$25,000</td>
<td>$2,500</td>
</tr>
<tr>
<td>KANSAS CITY KANSAS PUBLIC SCHOOLS</td>
<td>KCPS Teaching Fellows Program</td>
<td>$1,050,000</td>
<td>$238,000</td>
</tr>
<tr>
<td>KANSAS CITY PUBLIC SCHOOLS EDUCATION FOUNDATION</td>
<td>KCPS Thrive and KCPS Student Success</td>
<td>$1,420,000</td>
<td>$765,000</td>
</tr>
<tr>
<td>KANSAS CITY PUBLIC TELEVISION</td>
<td>“Picture This” Campaign</td>
<td>$650,000</td>
<td>$325,000</td>
</tr>
<tr>
<td>KANSAS CITY REPERTORY THEATRE, INC.</td>
<td>Audience Development</td>
<td>$750,000</td>
<td>$250,000</td>
</tr>
<tr>
<td>KANSAS CITY SYMPHONY</td>
<td>Audience Development</td>
<td>$2,250,000</td>
<td>$750,000</td>
</tr>
<tr>
<td>KANSAS CITY UNIVERSITY ENDOWMENT ASSOCIATION</td>
<td>Project Eagle Hallinitiatives 2020-2022, Visiting Scholars and Doctoral Fellowships</td>
<td>$155,000</td>
<td>$90,000</td>
</tr>
<tr>
<td>KIDS WIN MISSOURI</td>
<td>Advancing Early Care and Education in Missouri</td>
<td>$300,000</td>
<td>$100,000</td>
</tr>
<tr>
<td>LATINX EDUCATION COLLABORATIVE</td>
<td>Teacher Support</td>
<td>$150,000</td>
<td>$75,000</td>
</tr>
<tr>
<td>LAUNCHCODE</td>
<td>New Coding Program for Women</td>
<td>$50,000</td>
<td>$25,000</td>
</tr>
<tr>
<td>LEAD TO READ KC</td>
<td>Literacy Interventions</td>
<td>$35,000</td>
<td>$35,000</td>
</tr>
<tr>
<td>LEARNLAB EDUCATION</td>
<td>Education Innovation Partnership</td>
<td>$300,000</td>
<td>$150,000</td>
</tr>
<tr>
<td>LEARN TECHQUITY</td>
<td>WeCode KC Program Support</td>
<td>$100,000</td>
<td>$50,000</td>
</tr>
<tr>
<td>LEGAL AID OF WESTERN MISSOURI</td>
<td>Jubilee in the Schools Program</td>
<td>$51,083</td>
<td>$51,083</td>
</tr>
<tr>
<td>LITERACY KANSAS CITY</td>
<td>Adult Education &amp; Literacy Program Support</td>
<td>$150,000</td>
<td>$150,000</td>
</tr>
<tr>
<td>LYRIC OPERA OF KANSAS CITY</td>
<td>Education and Engagement Performance Programming</td>
<td>$150,000</td>
<td>$150,000</td>
</tr>
<tr>
<td>MARLBOROUGH COMMUNITY LAND TRUST</td>
<td>Capital Campaign</td>
<td>$300,000</td>
<td>$300,000</td>
</tr>
<tr>
<td>MATTIE RHODES COUNSELING &amp; ART CENTER</td>
<td>Community Behavioral Health Facility Updates at MRC Art Center</td>
<td>$300,000</td>
<td>$350,000</td>
</tr>
<tr>
<td>METROPOLITAN LUTHERAN MINISTRY</td>
<td>Minor Home Repair Program</td>
<td>$80,000</td>
<td>$80,000</td>
</tr>
<tr>
<td>METROPOLITAN ORGANIZATION TO COUNTER SEXUAL ASSAULT</td>
<td>IDEAS Implementation</td>
<td>$50,000</td>
<td>$50,000</td>
</tr>
<tr>
<td>MINDRIVE</td>
<td>Capacity Building</td>
<td>$75,000</td>
<td>$75,000</td>
</tr>
<tr>
<td>NATIONAL WORLD WAR I MUSEUM AND MEMORIAL</td>
<td>Second Century Campaign</td>
<td>$2,000,000</td>
<td>$666,667</td>
</tr>
<tr>
<td>NEIGHBORHOOD LEGAL SUPPORT OF KANSAS CITY, INC.</td>
<td>Lykins Focused Community Development Project and Expansion</td>
<td>$80,000</td>
<td>$80,000</td>
</tr>
<tr>
<td>NEIGHBORHOOD LEGAL SUPPORT OF KANSAS CITY, INC.</td>
<td>Lykins Focused Community Development Project and Expansion</td>
<td>$80,000</td>
<td>$80,000</td>
</tr>
<tr>
<td>NELSON GALLERY FOUNDATION</td>
<td>Photography Collection 2022</td>
<td>$135,000</td>
<td>$135,000</td>
</tr>
<tr>
<td>NEWHOUSE</td>
<td>“Picture This” Capital Campaign</td>
<td>$25,000</td>
<td>$25,000</td>
</tr>
<tr>
<td>NORTHEAST COMMUNITY CENTER</td>
<td>Path to College Program Support</td>
<td>$25,000</td>
<td>$25,000</td>
</tr>
<tr>
<td>NORTHEAST COMMUNITY CENTER</td>
<td>Path to College Program Support</td>
<td>$25,000</td>
<td>$25,000</td>
</tr>
<tr>
<td>NEWHOUSE</td>
<td>“Picture This” Capital Campaign</td>
<td>$400,000</td>
<td>$400,000</td>
</tr>
<tr>
<td>NELSON GALLERY FOUNDATION</td>
<td>Photography Collection 2021</td>
<td>$400,000</td>
<td>$400,000</td>
</tr>
<tr>
<td>NELSON GALLERY FOUNDATION</td>
<td>Interest Paid and Refinancing Charge on Outstanding Bonds</td>
<td>$122,582</td>
<td>$122,582</td>
</tr>
<tr>
<td>NELSON GALLERY FOUNDATION</td>
<td>N/A</td>
<td>$130,000</td>
<td>$130,000</td>
</tr>
<tr>
<td>NATION OF ISLAM</td>
<td>N/A</td>
<td>$400,000</td>
<td>$400,000</td>
</tr>
<tr>
<td>NATION OF ISLAM</td>
<td>N/A</td>
<td>$400,000</td>
<td>$400,000</td>
</tr>
<tr>
<td>NATION OF ISLAM</td>
<td>N/A</td>
<td>$75,000</td>
<td>$75,000</td>
</tr>
<tr>
<td>NATION OF ISLAM</td>
<td>N/A</td>
<td>$100,000</td>
<td>$100,000</td>
</tr>
<tr>
<td>NATIONAL WORLD WAR I MUSEUM AND MEMORIAL</td>
<td>Second Century Campaign</td>
<td>$2,000,000</td>
<td>$666,667</td>
</tr>
<tr>
<td>LEGAL AID OF WESTERN MISSOURI</td>
<td>Justice in the Schools Program</td>
<td>$53,083</td>
<td>$53,083</td>
</tr>
<tr>
<td>LITERACY KANSAS CITY</td>
<td>Adult Education &amp; Literacy Program Support</td>
<td>$150,000</td>
<td>$150,000</td>
</tr>
<tr>
<td>MARLBOROUGH COMMUNITY LAND TRUST</td>
<td>Capital Campaign</td>
<td>$300,000</td>
<td>$300,000</td>
</tr>
<tr>
<td>MATTIE RHODES COUNSELING &amp; ART CENTER</td>
<td>Community Behavioral Health Facility Updates at MRC Art Center</td>
<td>$300,000</td>
<td>$350,000</td>
</tr>
<tr>
<td>METROPOLITAN LUTHERAN MINISTRY</td>
<td>Minor Home Repair Program</td>
<td>$80,000</td>
<td>$80,000</td>
</tr>
<tr>
<td>METROPOLITAN ORGANIZATION TO COUNTER SEXUAL ASSAULT</td>
<td>IDEAS Implementation</td>
<td>$50,000</td>
<td>$50,000</td>
</tr>
<tr>
<td>MINDRIVE</td>
<td>Capacity Building</td>
<td>$75,000</td>
<td>$75,000</td>
</tr>
<tr>
<td>NATIONAL WORLD WAR I MUSEUM AND MEMORIAL</td>
<td>Second Century Campaign</td>
<td>$2,000,000</td>
<td>$666,667</td>
</tr>
<tr>
<td>NEIGHBORHOOD LEGAL SUPPORT OF KANSAS CITY, INC.</td>
<td>Lykins Focused Community Development Project and Expansion</td>
<td>$80,000</td>
<td>$80,000</td>
</tr>
<tr>
<td>NELSON GALLERY FOUNDATION</td>
<td>Photography Collection 2022</td>
<td>$135,000</td>
<td>$135,000</td>
</tr>
<tr>
<td>NEWHOUSE</td>
<td>“Picture This” Capital Campaign</td>
<td>$400,000</td>
<td>$400,000</td>
</tr>
<tr>
<td>NORTHEAST COMMUNITY CENTER</td>
<td>Path to College Program Support</td>
<td>$25,000</td>
<td>$25,000</td>
</tr>
<tr>
<td>NEWHOUSE</td>
<td>“Picture This” Capital Campaign</td>
<td>$400,000</td>
<td>$400,000</td>
</tr>
<tr>
<td>NORTHEAST COMMUNITY CENTER</td>
<td>Path to College Program Support</td>
<td>$25,000</td>
<td>$25,000</td>
</tr>
<tr>
<td>NEWHOUSE</td>
<td>“Picture This” Capital Campaign</td>
<td>$400,000</td>
<td>$400,000</td>
</tr>
<tr>
<td>NORTHEAST COMMUNITY CENTER</td>
<td>Path to College Program Support</td>
<td>$25,000</td>
<td>$25,000</td>
</tr>
<tr>
<td>NEWHOUSE</td>
<td>“Picture This” Capital Campaign</td>
<td>$400,000</td>
<td>$400,000</td>
</tr>
</tbody>
</table>
### SUPPORT FOR 'A CAMPAIGN FOR STARLIGHT'

#### FAMILY AND COMMUNITY LEADERSHIP PROGRAM & PROGRAM SUPPORT
- **Start at Zero**
  - Organization: ROCKHURST UNIVERSITY
  - Project: DEI Initiatives
  - Grant Amount: $300,000
  - Paid Amount: $100,000

#### EDUCATION INNOVATION PARTNERSHIP
- **Startland**
  - Organization: SYNERGY SERVICES, INC.
  - Project: Teens & Tots Clinic
  - Grant Amount: $400,000
  - Paid Amount: $200,000

#### PROGRAM SUPPORT
- **All Our Kin**
  - Organization: THE FAMILY CONSERVANCY
  - Project: Recruitment and Professional Development
  - Grant Amount: $500,000
  - Paid Amount: $100,000

- **All Our Kids**
  - Organization: PETE'S GARDEN
  - Project: Food Recovery Program
  - Grant Amount: $25,000
  - Paid Amount: $25,000

- **All Our Neighborhoods**
  - Organization: THE HOPE CENTER
  - Project: Hope at The Center Campaign
  - Grant Amount: $400,000
  - Paid Amount: $400,000

- **All Our Neighborhoods**
  - Organization: THE LITERACY LAB
  - Project: Literacy Tutors
  - Grant Amount: $150,000
  - Paid Amount: $150,000

- **All Our Neighborhoods**
  - Organization: THE PLAZA ACADEMY
  - Project: Outpatient Therapy Supports
  - Grant Amount: $50,000
  - Paid Amount: $50,000

- **All Our Neighborhoods**
  - Organization: THE RABBIT HOLE
  - Project: Capital Campaign and Program Support
  - Grant Amount: $1,250,000
  - Paid Amount: $1,000,000

- **All Our Neighborhoods**
  - Organization: TNTR INC.
  - Project: KC Plus Implementation
  - Grant Amount: $279,271
  - Paid Amount: $183,798

- **All Our Neighborhoods**
  - Organization: TRUE LIGHT FAMILY RESOURCE CENTER
  - Project: Program Support
  - Grant Amount: $60,000
  - Paid Amount: $34,000

- **All Our Programs**
  - Organization: TURN THE PAGE KC
  - Project: READ 360 Pilot Program
  - Grant Amount: $50,000
  - Paid Amount: $50,000

- **All Our Programs**
  - Organization: UNITED WAY OF GREATER KANSAS CITY
  - Project: Housing and Family Stabilization Programs
  - Grant Amount: $700,000
  - Paid Amount: $700,000

- **All Our Programs**
  - Organization: UNIVERSITY ACADEMY FOUNDATION
  - Project: Student Advisory Board
  - Grant Amount: $2,000
  - Paid Amount: $2,000

- **All Our Programs**
  - Organization: UNIVERSITY OF MISSOURI KANSAS CITY FOUNDATION
  - Project: Center for Neighborhoods - Community Impact Fellowship
  - Grant Amount: $386,043
  - Paid Amount: $386,043

- **All Our Programs**
  - Organization: UNIVERSITY OF MISSOURI KANSAS CITY FOUNDATION
  - Project: Institute for Urban Education
  - Grant Amount: $35,000
  - Paid Amount: $35,000

- **All Our Programs**
  - Organization: UNIVERSITY OF MISSOURI KANSAS CITY FOUNDATION
  - Project: KCSourceLink
  - Grant Amount: $62,500
  - Paid Amount: $62,500

- **All Our Programs**
  - Organization: UNIVERSITY OF MISSOURI KANSAS CITY FOUNDATION
  - Project: UMKC Healthcare Innovation and Delivery Building
  - Grant Amount: $1,000,000
  - Paid Amount: $600,000

- **All Our Programs**
  - Organization: URBAN NEIGHBORHOOD INITIATIVE, INC.
  - Project: Program Support
  - Grant Amount: $50,000
  - Paid Amount: $25,000

- **All Our Programs**
  - Organization: URBAN SCHOLASTIC CENTER
  - Project: Mental Health Initiative
  - Grant Amount: $485,000
  - Paid Amount: $485,000

- **All Our Programs**
  - Organization: VIBRANT HEALTH
  - Project: Center for Health Equity
  - Grant Amount: $2,000,000
  - Paid Amount: $2,000,000

- **All Our Programs**
  - Organization: WESTSIDE COMMUNITY ACTION NETWORK
  - Project: Safe and Healthy Westside Program
  - Grant Amount: $30,000
  - Paid Amount: $30,000

- **All Our Programs**
  - Organization: WILLIAM JEWELL COLLEGE
  - Project: "In Pursuit: The Campaign for Jewell’s Future"
  - Grant Amount: $1,510,000
  - Paid Amount: $1,000,000

- **All Our Programs**
  - Organization: YOUTH AMBASSADORS
  - Project: Trauma Informed Programming
  - Grant Amount: $50,000
  - Paid Amount: $25,000

- **All Our Programs**
  - Organization: YOUTH VOLUNTEER CORPS
  - Project: Program Support
  - Grant Amount: $125,000
  - Paid Amount: $125,000

### GRAND TOTAL
- Grant Amount: $144,160,337
- Paid Amount: $47,898,522

The Grant Amount columns may include grant pledges. The Paid Amount columns reflect only the amounts paid on grants in 2022. Additional payments may have been made in prior years.
DIRECTORS

DONALD J. HALL, JR.
Chairman of the Board, Hall Family Foundation, Executive President of the Board, Hallmark Cards, Inc.

DONALD J. HALL
Chairman Emeritus of the Board, Hall Family Foundation, Chairman Emeritus of the Board, Hallmark Cards, Inc.

WILLIAM S. BERKLEY
President and Chief Executive Officer, Tension Corporation

PEGGY J. DUNN
Mayor of Leawood, Kansas

RICHARD C. GREEN, JR.
Managing Director, Avrion, LLC

IRVINE O. HOCKADAY, JR.
Retired President and Chief Executive Officer, Hallmark Cards, Inc.

MARK JORGENSEN
Independent Corporate Director

SANDRA A. J. LAWRENCE
Independent Corporate Director

MARGARET H. PENCE
Community Volunteer

DAVID A. WARM
Executive Director, Mid-America Regional Council

STAFF

MAYRA AGUIRRE
President

PROGRAM TEAM

REBECCA COULSON
DAVIN GORDON
JON HILE

OPERATIONS TEAM

DANI DE LEÓN
Grants Administrator

MARIA SAVOY
Executive Assistant

DEBBIE WHILES
Grants Associate

ADDRESS

HALL FAMILY FOUNDATION
P.O. Box 419580 - MD #323
Kansas City, MO 64141-6580

WEBSITE
hallfamilyfoundation.org

ILLUSTRATIONS KEY

BARTLE HALL SKY STATION
BOND BRIDGE
BUCK O’NEIL BRIDGE
KAUFFMAN CENTER

OLDEST STOPLIGHT IN KC
CHARLIE PARKER MEMORIAL
LIBERTY MEMORIAL TOWER
THE WOMEN’S LEADERSHIP FOUNTAIN

SARAH RECTOR MANSION
SHUTTLECOCK AT THE NELSON-ATKINS MUSEUM OF ART
ROSEDALE MEMORIAL ARCH
SPIRIT OF FREEDOM FOUNTAIN

SCOUT IN PENN VALLEY PARK

We call Kansas City home. As you explored our 2022 annual report, you saw reminders of who and what Kansas City is, through illustrations and art. This key has been created to share the names of some of the beautiful, breathtaking, and historical monuments located within our city.

Our wish is for you to remember them, learn about them, and share them as you connect with others along the way.
I dream of a world where mankind
Will protect our **growing minds**
I dream of a world where children know the limit is beyond the sky
A world children can dream and resources are not bound by geography

I dream of a world
Where cultures are appreciated not appropriated
A world where inclusion is a priority and hatred won’t be tolerated

I dream of a world
Where safe spaces are created
A world where young people have a voice and we listen to what they are saying
In addition to thoughts and prayers our youth need to know we care
Young people need to feel protected in order to be connected

I dream of **prospering communities**
Where we can live in harmony, understanding what is best for you may not be best for me
We must see one another equally
Not by race, culture or religion
We are connected by humanity
Love unites us
Hate divides us

Compassion stirs up the hope that’s inside us
To be agents of change
To continue to fight
To love our neighbors like we love ourselves
And to always stand up for what is right.

I dream of a world where urban is not a synonym for less than
When we see inequality we will take a stand
I dream of Kansas City
That our spirit stays strong and true
That we keep growing, progressing, protecting, and connecting the arts
Doing our part to keep our communities connected to resources

A city that is safe and diverse
A city where relief is equally disbursed
And we know we will have each other if bad ever goes to worse
And all Kansas Citians will benefit from the change that is to come
I dream of a world
I dream of a city
I dream of Kansas City.